

Key figures first quarter 2008

Holcim Group					
January – March		2008	2007 ¹	+/-%	Like-for-like +/-%
Annual production capacity cement	million t	195.1	197.8 ¹	-1.4	+0.5
Sales of cement	million t	34.2	34.6	-1.2	+4.0
Sales of mineral components	million t	0.7	1.1	-36.4	-17.9
Sales of aggregates	million t	32.7	36.2	-9.7	-5.5
Sales of ready-mix concrete	million m ³	10.5	9.4	+11.7	+11.7
Sales of asphalt	million t	1.9	2.1	-9.5	-9.5
Net sales	million CHF	5,509	5,728	-3.8	+7.4
Operating EBITDA	million CHF	1,151	1,342	-14.2	+0.6
Operating EBITDA margin	%	20.9	23.4		
EBITDA	million CHF	1,239	1,382	-10.3	
Operating profit	million CHF	737	904	-18.5	-0.7
Operating profit margin	%	13.4	15.8		
Net income	million CHF	513	530	-3.2	
Net income margin	%	9.3	9.3		
Net income – equity holders of Holcim Ltd	million CHF	370	356	+3.9	
Cash flow from operating activities	million CHF	(158)	130	-221.5	-221.5
Cash flow margin	%	(2.9)	2.3		
Net financial debt	million CHF	13,455	12,873 ¹	+4.5	+15.6
Total shareholders' equity	million CHF	19,771	21,945 ¹	-9.9	
Gearing ²	%	68.1	58.7 ¹		
Personnel		88,954	89,364 ¹	-0.5	+0.1
Earnings per dividend-bearing share ³	CHF	1.41	1.40	+0.7	
Fully diluted earnings per share ³	CHF	1.41	1.39	+1.4	

Principal key figures in USD (illustrative)⁴					
Net sales	million USD	5,247	4,657	+12.7	
Operating EBITDA	million USD	1,096	1,091	+0.5	
Operating profit	million USD	702	735	-4.5	
Net income – equity holders of Holcim Ltd	million USD	352	289	+21.8	
Cash flow from operating activities	million USD	(150)	106	-241.5	
Net financial debt	million USD	13,591	11,392 ¹	+19.3	
Total shareholders' equity	million USD	19,971	19,420 ¹	+2.8	
Earnings per dividend-bearing share ³	USD	1.34	1.14	+17.5	

Principal key figures in EUR (illustrative)⁴					
Net sales	million EUR	3,443	3,536	-2.6	
Operating EBITDA	million EUR	719	828	-13.2	
Operating profit	million EUR	461	558	-17.4	
Net income – equity holders of Holcim Ltd	million EUR	231	220	+5.0	
Cash flow from operating activities	million EUR	(99)	80	-223.8	
Net financial debt	million EUR	8,570	7,755 ¹	+10.5	
Total shareholders' equity	million EUR	12,593	13,220 ¹	-4.7	
Earnings per dividend-bearing share ³	EUR	0.88	0.86	+2.3	

¹ As of December 31, 2007.

² Net financial debt divided by total shareholders' equity.

³ EPS calculation based on net income attributable to equity holders of Holcim Ltd weighted average number of shares.

⁴ Income statement figures translated at average rate; balance sheet figures at closing rate.