

Performance summary

The following table is a summary of our most important SD-relevant key performance indicators (KPIs) across the Group.

	GRI indicators	2005	2006	2007
The business place (in CHF million)				
Net sales	EC1	18,468	23,969	27,052
Input factor (cost of all goods, materials and services purchased)	EC1	-10,143	-13,393	-14,026
Depreciation and amortization		-1,339	-1,723	-1,919
Value creation for Holcim and key stakeholders:	EC1	6,986	8,853	11,106
Benefit to employees		-3,569	-4,243	-4,557
Benefit to governments (taxes)		-865	-1,078	-1,201
Benefit to shareholders (incl. minorities)		-564	-997	-1,201
Benefit to creditors		-734	-813	-803
Retained in business		1,254	1,722	3,344
Sales of cement (million tonnes)		110.6	140.7	149.6
Sales of mineral components (million tonnes)		5.5	6.0	5.5
Sales of aggregates (million tonnes)		169.3	187.6	187.9
Sales of ready-mix concrete (million m ³)		38.2	44.2	45.2
Sales of asphalt (million tonnes)			15.3	14.8
Sustainable product: % of cement products containing mineral components	EN2	60%	70%	75%
Environmental commitment				
Reducing CO ₂ emissions*:				
Absolute gross CO ₂ emissions (million tonnes)	EN16	95.4	98.2	102.8
Absolute net CO ₂ emissions (million tonnes)	EN16	92.8	95.3	99.7
Specific gross CO ₂ emissions (kg CO ₂ /tonne cementitious materials)	EN16	683	664	660
Specific net CO ₂ emissions (kg CO ₂ /tonne cementitious materials)	EN16	665	645	640
Thermal energy efficiency (MJ/tonne clinker)	EN3	3,710	3,704	3,703
Thermal substitution rate (% thermal energy from alternative fuels)	EN5	10.8	11.3	11.4
Clinker factor (average % of clinker in cement)	EN2	75.2	73.6	72.6
Other atmospheric emissions*:				
Total NO _x emissions (tonnes)	EN20	162,110	192,376	199,595
Average specific NO _x concentration (g/tonne cementitious materials)	EN20	1,315	1,190	1,220
Total SO ₂ emissions (tonnes)	EN20	53,575	59,144	52,670
Average specific SO ₂ concentration (g/tonne cementitious materials)	EN20	435	365	320
Total dust emissions (tonnes)	EN20	18,380	20,191	17,735
Average specific dust concentration (g/tonne cementitious materials)	EN20	150	125	110
Biodiversity and resources conservation:				
% sites with quarry rehabilitation plans in place				
Cement	EN13	71%	89%	90%
Aggregates	EN13	86%	81%	81%
Number of sites operating in environmentally sensitive areas				
Cement	EN11	not reported	27%	30%
Aggregates	EN11	33%	14%	17%
Social commitment				
Employment practices/diversity:				
Females in top management	LA13	8%	7%	6%
Females in senior management	LA13	11%	11%	9%
Females in middle management	LA13	15%	10%	16%
Occupational Health and Safety:				
Total fatalities	LA7	30	26	48
LTIFR (employees)	LA7	6.9	5.2	3.9
LTIFR (subcontractors)	LA7	6.7	5.4	3.1
Community involvement and stakeholder engagement:				
Group companies with a Community Advisory Panel	SO1	44%	39%	50%
Total community spending (CHF million)	EC1	32	36	48

* CO₂ emissions from the cement business only