

## Progress toward targets

The following table is a status report on our progress toward goals set in the past and since the last reporting year. Targets already achieved are not repeated here – please refer to previous reports for a summary. Note that many of these are “evolving targets” due to the continued dynamic growth of the Holcim Group. Our priority is to ensure that Group companies and new acquisitions embrace these measures.

Area	Target	Progress	Target date	Status 2007
<b>Vision, strategy and corporate governance</b>				
Strategy	Integration of SD materiality review in existing business risk management system for use by Group companies.		2008	New
Management systems	ISO 14001 implemented by all cement plants and alternative fuels and raw materials (AFR) pre-treatment platforms.		2004	Cement: 93% AFR: 92%
	Holcim OH&S management system (OHSAS 18001+) implemented by all Group companies.	Apart from our new acquisitions in India, the UK and the USA, the Holcim OH&S management system has been implemented by all Group companies. These new acquisitions will do so before 2009.	2006	98%
<b>Environmental commitment</b>				
Climate and energy	Reduce global average specific net CO <sub>2</sub> emissions (kg CO <sub>2</sub> /tonne cementitious materials) by 20%, using 1990 as reference.	We are on track to achieve our challenging target.	2010	16.3%
Environmental impacts	Emissions monitoring and reporting standard implemented.	This figure does not include our recent acquisitions in India. We anticipate that they will have continuous emissions monitoring in place at all their plants by 2011.	2004	81%
	Reduce global average specific nitrogen oxides, sulfur dioxide and dust emissions (g pollutant/tonne cementitious materials) by 20%, using 2004 as reference.	We have already achieved a more than 20% reduction on specific SO <sub>2</sub> emissions and we are on track to achieve a 20% reduction on specific dust emissions by 2010, but have to increase our efforts to achieve a reduction in our NOx emissions.	2010	NOx -5% SO <sub>2</sub> -30% Dust +9%
	Quarry rehabilitation plans.		2006	90%
<b>Social commitment</b>				
Community involvement	CSR review completed by all Group companies.		2009	New
OH&S	Reduce lost-time injury frequency rate by at least 30% per annum in each operating company, using 2004 as reference, from 2006 to 2009.	Despite improvements, the overall target was narrowly missed by 5%.	2009	-25%
	OH&S fatality prevention elements implemented.	14 fatality prevention elements are being developed and rolled out across the Group. Initial implementation has already started.	2008	New
	OH&S contractor safety management implemented.		2008	New

All the commitments of the WBCSD Cement Sustainability Initiative have been achieved.

 For more information see [www.wbcscement.org](http://www.wbcscement.org)



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 For the DJSI assessment of company performance compared with others in the sector see [www.holcim.com/sustainable](http://www.holcim.com/sustainable)