

Progress toward targets

The following table is a status report on our advancement toward the goals set in our previous reports. Our priority over the next two years is to ensure that Group companies and new acquisitions embrace these existing measures. Two new targets have been added, in the areas of atmospheric emissions and occupational health and safety.

⁴ Many of these are “moving targets” due to the continued dynamic growth of the Holcim Group.

⁵ 2005 data covered 44 Group companies.

Progress toward targets⁴

| Area | Target | Year | Status 2005 | Page |
|--|---|------|------------------|------|
| Environmental performance | | | | |
| Management systems | Develop and implement ISO9001 and 14001-certified management systems at all cement plants | 2004 | >> | 10 |
| | Extend environmental reporting to concrete and aggregate operations | 2006 | √ | 23 |
| CO ₂ and resources utilization | External assurance over CO ₂ data | 2005 | √ | 37 |
| | Reduce global average specific net CO ₂ emissions (kg net CO ₂ /tonne cementitious materials) by 20%, using 1990 as reference | 2010 | 14.7% | 20 |
| Environmental impacts | Reduce global average specific nitrogen oxides, sulfur dioxide and dust emissions (g pollutant/tonne cementitious materials) by 20%, using 2004 as reference | 2010 | New | 21 |
| Social performance | | | | |
| General | Integrate our corporate social responsibility approach into business plans | 2004 | 93% ⁵ | 30 |
| Employment practices | Encourage undertaking of employee satisfaction surveys | 2003 | 34% ⁵ | 30 |
| Occupational health and safety (OH&S) | Ensure OH&S management systems comply with Group standard | 2005 | >> | 31 |
| | Reduce lost time injury frequency rate by at least 30% per year in each operating company from 2006 to 2009, using 2004 as reference, until a rate of less than two is achieved | 2009 | New | 31 |
| Supplier relations | Implement a supplier qualification program | 2005 | √ | 16 |
| Commitments of the WBCSD Cement Sustainability Initiative (covering cement activities only) | | | | |
| CO ₂ and climate change | Use the tools set out in the carbon dioxide protocol to define and make public our baseline CO ₂ emissions | 2006 | √ | 24 |
| | Develop a climate change mitigation strategy, and publish targets and progress | 2006 | √ | 20 |
| | Report annually on CO ₂ emissions in line with the protocol | 2006 | √ | 24 |
| Responsible use of fuels and raw materials | Follow the guidelines developed for fuel and raw material use | 2006 | √ | 21 |
| Employee health and safety | Respond to the recommendations of the health and safety taskforce on systems, measurement and public reporting | 2006 | √ | 31 |
| Emissions reductions | Apply the protocol developed for measurement, monitoring and reporting of emissions | 2006 | √ | 21 |
| | Make emissions data publicly available and accessible to stakeholders | 2006 | √ | 26 |
| | Set emissions targets on relevant materials and report publicly on progress | 2006 | √ | 21 |
| Local impacts on land and communities | Adopt the environmental and social impact assessment guidelines and develop tools to integrate them into decision-making processes | 2006 | >> | 22 |
| | Draw up rehabilitation plans for operating quarries and plant sites, and make them available to local constituencies | 2006 | >> | 27 |
| Reporting and communications | Integrate sustainable development programs into existing management, monitoring and reporting systems | 2006 | √ | 10 |
| | Commit to publishing a statement of business ethics | 2006 | √ | 10 |
| | Establish a systematic dialogue process with stakeholders to understand and address their expectations | 2006 | √ | 31 |
| | Report progress on developing stakeholder engagement programs | 2006 | √ | 33 |

>> ongoing; √ achieved