

## MODIFICATION IN THE LAFARGE SA GOVERNANCE STRUCTURE FOLLOWING THE COMPLETION OF THE MERGER

On July 10, 2015, following the successful results of the public exchange offer and in accordance with the agreements to create LafargeHolcim, Mr. Eric Olsen is appointed Chairman, Chief Executive Officer and Director of Lafarge SA, upon recommendation of the Corporate Governance and Nominations Committee, replacing Mr. Bruno Lafont on these positions from this date.

As of today, Mr. Eric Olsen is also Chief Executive Officer of LafargeHolcim (listed in Switzerland and in France). He is also member of the Supervisory Board of Cimpress NV (listed in the Netherlands).

Acknowledging Mr. Bruno Lafont's contribution to the development of Lafarge for more than 30 years, including 20 years as a member of the Executive Committee and 10 years at the head of the Group, the Lafarge Board members unanimously recognized his decisive role in the success of the merger which would have not been possible without his commitment and leadership – as demonstrated in the success of the public exchange offering. Thanks to his deep knowledge of the Lafarge Group and of the industry, his presence as Co-Chairman of the Board of Directors of LafargeHolcim will be a key driver for the success of LafargeHolcim and an additional advantage for the successful integration of the two groups. Furthermore, the Board has designated Mr. Bruno Lafont as honorary Chairman of Lafarge SA.

**Nota:** Eric Olsen's appointments as Chairman and Chief Executive Officer are effective until the end of the shareholders' meeting that will be called to approve the 2015 financial statements. His appointment as Directors ("Cooptation") until the end of the shareholders' meeting that will be called to approve the 2016 financial statements (replacing Mr. Bruno Lafont for the remaining term of his office further to his resignation as Director) will be subject to ratification by the next ordinary shareholders' meeting.

### NOTES TO EDITORS

A world leader in building materials, Lafarge employs 63,000 people in 61 countries, and posted sales of €12.8 billion in 2014. As a top-ranking player in its Cement, Aggregates and Concrete businesses, it contributes to the construction of cities around the world, through its innovative solutions providing them with more housing and making them more compact, more durable, more beautiful, and better connected. With the world's leading building materials research facility, Lafarge places innovation at the heart of its priorities in order to contribute to more sustainable construction and to better serve architectural creativity. More information is available on Lafarge's website: [www.lafarge.com](http://www.lafarge.com)

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