



2013 Half-Year Results Jean-Jacques Gauthier

July 26, 2013

© Médiathèque Lafarge - Ignus Gerber

Skytrain station - Dubai, UAE

Disclaimer

This document contains forward-looking statements. Such forward-looking statements do not constitute forecasts regarding results or any other performance indicator, but rather trends or targets, as the case may be, including with respect to plans, initiatives, events, products, solutions and services, their development and potential. Although Lafarge believes that the expectations reflected in such forward-looking statements are based on reasonable assumptions as at the time of publishing this document, investors are cautioned that these statements are not guarantees of future performance. Actual results may differ materially from the forward-looking statements as a result of a number of risks and uncertainties, many of which are difficult to predict and generally beyond the control of Lafarge, including but not limited to the risks described in the Lafarge's annual report available on its Internet website (www.lafarge.com) and uncertainties related to the market conditions and the implementation of our plans. Accordingly, we caution you against relying on forward looking statements. Lafarge does not undertake to provide updates of these forward-looking statements.

More comprehensive information about Lafarge may be obtained on its Internet website (www.lafarge.com), including under "Regulated Information" section.

This document does not constitute an offer to sell, or a solicitation of an offer to buy Lafarge shares.

In order to have comparative information, and accordance with IFRS, 2012 figures have been restated to reflect the application of the amendments of IAS 19.

Q2 Highlights

- **Resilient Q2 EBITDA despite volume decline and adverse foreign exchange rates**
 - Volume decline eased in Q2 compared to Q1 but remained notably affected by adverse weather conditions in North America
- **Performance and Innovation measures delivered €160M in Q2 and progress on track with our full year objective**
- **Prices continued to increase in all our product lines**
 - Cement prices are up 2% over Q2 2012 and sequentially up 1% over Q1
- **Net income Group share, at €201M in Q2 favorably compares to last year, which was affected by impairment of assets**
- **Announced divestment of our US Gypsum assets for \$700M**
 - Including US Gypsum, a total of €1.5bn⁽¹⁾ of divestments secured since January 1, 2012 of which €0.9bn should be received in H2
- **Net debt declined €0.7bn compared to June 2012, reflecting strict capex management and strong working capital optimization**

Focused on our Actions

- Performance and Innovation measures will deliver €650M additional EBITDA in 2013
- We will strengthen our financial structure, which means to be back to an investment grade status as quickly as possible, reducing net debt below €10 billion in 2013 and below €9 billion in 2014



Key Figures

	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Volumes								
Cement (MT)	65.2	69.7	-6%	-4%	36.5	38.4	-5%	-3%
Pure aggregates (MT)	83.8	84.2	-	-4%	50.9	51.0	-	-1%
Ready-Mix Concrete (Mm ³)	15.0	15.7	-5%	-1%	8.3	8.6	-4%	-
Sales	7,248	7,614	-5%	-2%	4,112	4,261	-3%	-
EBITDA	1,302	1,513	-14%	-9%	922	1,002	-8%	-3%
<i>EBITDA Margin</i>	<i>18.0%</i>	<i>19.9%</i>	<i>-190bps</i>	<i>-80bps ⁽¹⁾</i>	<i>22.4%</i>	<i>23.5%</i>	<i>-110bps</i>	<i>-20bps ⁽¹⁾</i>
Current Operating Income	791	1,012	-22%	-12%	667	750	-11%	-4%
Net income Group share ⁽²⁾	84	(21)	nm		201	39	nm	
Earnings per share (in €)	0.29	(0.07)	nm		0.70	0.14	nm	
Free cash flow	(132)	(312)	nm		165	122	35%	
Net debt	11,881	12,550	-5%					



(1) Margins like-for-like are calculated excluding the carbon credit sales, and at constant scope and exchange rates

(2) Net income attributable to the owners of the parent company



© Agence Rudy Ricciotti

Mucem (Museum of European & Mediterranean Civilizations) - Marseille, France

Operational Review

Overview of EBITDA by Geographical Area

<i>By geographical zone</i>	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
North America	129	128	1%	17%	141	170	-17%	-8%
Western Europe ⁽¹⁾	150	255	-41%	-38%	145	173	-16%	-14%
Central & Eastern Europe	45	87	-48%	-48%	80	101	-21%	-21%
Middle East and Africa	550	646	-15%	-10%	304	329	-8%	-1%
Latin America	122	129	-5%	1%	71	70	1%	7%
Asia	306	268	14%	17%	181	159	14%	16%
EBITDA ⁽¹⁾	1,302	1,513	-14%	-9%	922	1,002	-8%	-3%

(1) Impacted by the absence of sales of carbon credits in H1 2013:

Western Europe:

Central and Eastern Europe:

Group:

H1 2013 versus H1 2012

45 million euros lower proceeds

1 million euros lower proceeds

46 million euros lower proceeds

Q2 2013 versus Q2 2012

23 million euros lower proceeds

1 million euros lower proceeds

24 million euros lower proceeds

North America

Pricing Gains and Self-Help Measures Mitigate Lower Volumes

Volumes	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Cement (MT)	4.4	5.7	-22%	-13%	2.9	3.7	-21%	-11%
Pure aggregates (MT)	36.8	40.6	-9%	-4%	24.4	26.5	-8%	-2%
Ready-Mix Concrete (Mm ³)	2.7	2.9	-6%	-1%	1.6	1.8	-10%	-3%
Sales	1,259	1,395	-10%	-2%	811	905	-10%	-1%
EBITDA	129	128	1%	17%	141	170	-17%	-8%
<i>EBITDA Margin</i>	<i>10.2%</i>	<i>9.2%</i>	<i>100bps</i>		<i>17.4%</i>	<i>18.8%</i>	<i>-140bps</i>	
Current Operating Income	51	30	70%	117%	101	120	-16%	-9%

- Q2 sales were down 1% like-for-like, with price gains across all product lines offsetting lower volumes.
 - **In the United States**, prices moved higher on all product lines, while volumes were strongly impacted by particularly adverse weather in the Northeast region.
 - **In Canada**, sales were overall stable, with pricing gains compensating for lower volumes reflecting floods across the country and a market slowdown in Quebec.
- EBITDA decreased 8% like-for-like in the quarter, as higher prices and cost-saving and innovation measures partly offset the impact on volumes of adverse weather in our regions.

Western Europe

Strong Cost-Cutting Initiatives in a Challenging Economic Environment

Volumes	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Cement (MT)	6.9	8.3	-17%	-7%	4.0	4.5	-12%	-3%
Pure aggregates (MT)	29.1	25.9	12%	-7%	15.7	13.9	13%	-3%
Ready-Mix Concrete (Mm ³)	4.5	5.0	-10%	-8%	2.5	2.6	-6%	-4%
Sales	1,602	1,624	-1%	-6%	894	871	3%	-2%
EBITDA ⁽¹⁾	150	255	-41%	-38%	145	173	-16%	-14%
<i>EBITDA Margin ⁽¹⁾</i>	<i>9.4%</i>	<i>15.7%</i>	<i>-630bps</i>	<i>-240bps ⁽²⁾</i>	<i>16.2%</i>	<i>19.9%</i>	<i>-370bps</i>	<i>30bps ⁽²⁾</i>
Current Operating Income ⁽¹⁾	21	161	-87%	-66%	82	125	-34%	-19%

- Overall, volume trends eased in the second quarter in Northern Europe while Spain and Greece continued to face a challenging economic situation.
 - **In France**, volumes were resilient in Q2 across product lines, with positive pricing overall.
 - **In the UK**, our sales went up in the quarter, reflecting a higher proportion of Aggregates and Asphalt and Paving sales from the assets contributed to the JV by Tarmac.
 - Activity in **Spain and Greece** was affected by the challenging economic environment, and mitigating actions, such as cost-saving, innovation and the development of exports, continue to be deployed.
- Q2 EBITDA was stable like-for-like and when excluding carbon credit sales, supported by significant cost savings.

Central and Eastern Europe

Limited Infrastructure Spending Weighted on Volumes

Volumes	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Cement (MT)	5.4	5.9	-8%	-8%	3.8	4.1	-6%	-6%
Pure aggregates (MT)	7.9	9.1	-13%	-14%	5.5	6.0	-9%	-10%
Ready-Mix Concrete (Mm ³)	0.6	0.7	-12%	-12%	0.4	0.5	-9%	-9%
Sales	488	561	-13%	-13%	340	380	-11%	-10%
EBITDA	45	87	-48%	-48%	80	101	-21%	-21%
<i>EBITDA Margin</i>	<i>9.2%</i>	<i>15.5%</i>	<i>-630bps</i>		<i>23.5%</i>	<i>26.6%</i>	<i>-310bps</i>	
Current Operating Income	1	47	-98%	-97%	57	81	-30%	-29%

- Sales were down 10% like-for-like in the quarter, with limited infrastructure spending as a result of lower EU funds available in Poland and Romania.
 - **In Poland**, cement volumes decreased 4% in the second quarter with the construction market still down.
 - **In Russia**, market trends were positive, but our cement volumes were affected by production limitations at one plant.
 - **In Romania**, cement volumes dropped 20% in the quarter, impacted by lower infrastructure spending and competitive environment.
- EBITDA decreased, hampered by volume decline across all product lines.

Middle East and Africa

Earnings Resilience with Higher Pricing and Self-Help Measures

Volumes	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Cement (MT)	21.4	23.4	-9%	-10% ⁽¹⁾	11.3	12.2	-7%	-7% ⁽¹⁾
Pure aggregates (MT)	4.4	4.4	1%	2%	2.4	2.4	1%	3%
Ready-Mix Concrete (Mm ³)	3.5	3.5	-1%	-1%	1.9	1.8	2%	2%
Sales	2,017	2,196	-8%	-3%	1,077	1,152	-7%	-1%
EBITDA	550	646	-15%	-10%	304	329	-8%	-1%
<i>EBITDA Margin</i>	<i>27.3%</i>	<i>29.4%</i>	<i>-210bps</i>		<i>28.2%</i>	<i>28.6%</i>	<i>-40 bps</i>	
Current Operating Income	396	484	-18%	-13%	229	249	-8%	-2%

- Sales were down 7% in the quarter, with a 6% adverse impact of FX and contrasting trends in the region.
 - **Nigeria** benefited from strong market trends, with cement volumes up 14% in the quarter.
 - **In Algeria**, cement volumes improved 5% in Q2 and higher prices were supported by the development of new cement products.
 - **In Egypt**, our cement volumes were impacted by gas shortages. Other fuels sourcing should be secured in the course of the third quarter. Prices were increased in response to high cost inflation.
 - **In Morocco**, cement volumes stabilized in Q2, while prices were positive.
 - **In Iraq**, where cement demand continues to be strong, sales were impacted by the competitive environment.
- Q2 EBITDA was up 9% like-for-like excluding Syria and Egypt, with robust volumes in Nigeria, Algeria and South Africa, strong cost-saving and innovation measures and higher pricing in response to significant cost inflation.

Latin America

Positive Market Trends in a Strong Inflation Environment

Volumes	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Cement (MT)	4.5	4.5	1%	1%	2.3	2.2	5%	5%
Pure aggregates (MT)	1.2	1.3	-6%	-6%	0.7	0.7	-	-
Ready-Mix Concrete (Mm ³)	0.6	0.5	8%	8%	0.3	0.3	5%	5%
Sales	456	474	-4%	4%	238	233	2%	8%
EBITDA	122	129	-5%	1%	71	70	1%	7%
<i>EBITDA Margin</i>	<i>26.8%</i>	<i>27.2%</i>	<i>-40bps</i>		<i>29.8%</i>	<i>30.0%</i>	<i>-20bps</i>	
Current Operating Income	101	108	-6%	-	60	60	-	8%

- Sales were affected by a significant adverse impact of FX, and were up 8% like-for-like in the quarter, with higher prices and volumes.
 - **In Brazil**, cement volumes were back to positive territory, up 6% in the quarter, with pricing gains in response to significant cost inflation.
 - **In Ecuador**, market trends were solid, with higher prices and cement volumes.
- EBITDA was up 7% like-for-like in the quarter, supported by higher sales with a significant focus on innovation and despite cost inflation.

Asia

Solid Market Trends and Earnings Growth

Volumes	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Cement (MT)	22.6	21.9	3%	3%	12.2	11.7	4%	4%
Pure aggregates (MT)	4.4	2.9	52%	50%	2.2	1.5	46%	46%
Ready-Mix Concrete (Mm ³)	3.1	3.1	1%	9%	1.6	1.6	1%	7%
Sales	1,426	1,364	5%	7%	752	720	4%	6%
EBITDA	306	268	14%	17%	181	159	14%	16%
<i>EBITDA Margin</i>	<i>21.5%</i>	<i>19.6%</i>	<i>190bps</i>		<i>24.1%</i>	<i>22.1%</i>	<i>200bps</i>	
Current Operating Income	221	182	21%	24%	138	115	20%	21%

- Q2 sales were up 6% like-for-like, with pricing gains in response to cost inflation and higher volumes.
 - **In China**, our cement volumes increased 3% in the quarter, while prices were sequentially up 1.5% versus Q4 2012.
 - **In India**, our Q2 cement sales volumes rose 2% while prices improved to offset cost inflation.
 - **The Philippines** benefited from strong market trends, with volumes and prices solidly rising.
 - **In Malaysia and South Korea**, our cement volumes stabilized in the second quarter. Average prices decreased in Malaysia, mostly reflecting price erosion during the second half of 2012.
- EBITDA strongly increased 16% in the quarter, driven by higher volumes and prices in most markets in this region, with significant efforts put on innovation, and lower coal prices in China.



© Rudy Ricciotti - Mario Bellini -
Musée du Louvre - Lisa Ricciotti

Department of Islam Arts, Musée du Louvre - Paris, France

Net Income

Net Income

€m	6 Months		2 nd Quarter	
	2013	2012	2013	2012
EBITDA	1,302	1,513	922	1,002
Depreciation	(511)	(501)	(255)	(252)
Current Operating Income	791	1,012	667	750
Other income (expenses)	(83)	(339)	(80)	(266)
Net financial costs	(513)	(544)	(259)	(289)
Income from associates	4	10	8	6
Income taxes	(60)	(70)	(99)	(101)
Income from discontinued operations	21	(3)	12	(6)
Non-controlling interests	(76)	(87)	(48)	(55)
Net income Group Share ⁽¹⁾	84	(21)	201	39



© Rudy Ricciotti - Mario Bellini -
Musée du Louvre - Lisa Ricciotti

Department of Islam Arts, Musée du Louvre - Paris, France

Cash Flow and Debt Highlights

Cash Flow

€m	6 Months		2 nd Quarter	
	2013	2012	2013	2012
Cash flow from operations	439	600	391	412
Change in working capital	(446)	(802)	(154)	(231)
Sustaining capex	(125)	(110)	(72)	(59)
Free cash flow	(132)	(312)	165	122
Development investments ⁽¹⁾	(401)	(188)	(158)	(51)
Divestments ⁽²⁾	181	72	49	1
Cash flow after investments	(352)	(428)	56	72
Dividends	(148)	(95)	(75)	(81)
Equity issuance (repurchase)	2	9	2	-
Currency fluctuation impact	4	(83)	31	(174)
Change in fair value	(31)	6	(51)	2
Others	(39)	15	(32)	(5)
Net debt reduction (increase)	(564)	(576)	(69)	(186)
Net debt at the beginning of period	11,317	11,974	11,812	12,364
Net debt at period end	11,881	12,550	11,881	12,550

- (1) Including net debt acquired and the acquisitions of ownership interests with no gain of control. The acquisitions of ownership interests with no gain of control represented €2m in H1 2013 and €34m in H1 2012, excluding puts, already recorded as debt, exercised in the period (excluding a €28m put exercised in the second quarter 2012).
- (2) Including net debt disposed of, and the disposals of ownership interests with no loss of control.



© Médiathèque Lafarge - Marc Mimram

Bridge Moulay-al-Hassan - Rabat, Morocco

Outlook 2013

2013 Outlook – Market* Overview

Cement

	Volumes (%)	Price	Highlights
North America	-1 to 2	+	Positive trends in the US residential sector and in the oil industry in Canada, but adverse weather in H1 limits growth.
Western Europe	-9 to -5	=/+	Markets impacted by austerity measures and slow economic growth
Central and Eastern Europe	-3 to 0	=/+	Contrasted trends, with Poland and Romania down while most other markets should grow
Middle East and Africa	3 to 6	+	Solid market growth expected in most emerging markets
Latin America	2 to 5	+	
Asia	3 to 6	+	
Overall	0 to 3	+	Growth in all regions outside Europe, with pricing gains in most countries

2013 Outlook – Other Elements

- 2% energy cost increase (0.3 euro per tonne)
- Acceleration of our Performance and Innovation plan with:
 - Performance: €450M
 - Innovation: €200M
- Cost of debt (gross): 6.3%
- Tax rate: 30%
- Capital expenditures: €0.9Bn⁽¹⁾ for 2013, net of third-party financing
- We will continue to pursue further value creative divestments in 2013



© Médiathèque Lafarge - Ignus Gerber

Skytrain station - Dubai, UAE

Conclusion



© Médiathèque Lafarge - Marc Mimram

Bridge Moulay-al-Hassan - Rabat, Morocco

I. Other Information

Outlook 2013 – Market Overview

2013 Outlook – Market ⁽¹⁾ overview

Cement

	Market Volumes (%)		Market Volumes (%)
North America	-1 to 2	Middle East and Africa	3 to 6
United States ⁽¹⁾	0 to 3	Algeria	7 to 10
Canada	-3 to 0	Egypt	-3 to 0
		Iraq	7 to 10
Western Europe	-9 to -5	Kenya	4 to 7
France	-9 to -6	Morocco	-3 to 0
United Kingdom	-5 to -2	Nigeria	10 to 13
Spain	-20 to -15	South Africa	2 to 5
Greece	-15 to -10		
		Asia	3 to 6
Central and Eastern Europe	-3 to 0	China ⁽¹⁾	4 to 7
Poland	-9 to -6	India ⁽¹⁾	4 to 7
Romania	-6 to -3	Indonesia ⁽¹⁾	5 to 8
Russia ⁽¹⁾	5 to 8	Malaysia	1 to 4
		Philippines	6 to 9
Latin America	2 to 5	South Korea	-1 to 2
Brazil	2 to 5		
Ecuador	2 to 5	Overall	0 to 3

2013 Outlook – Market overview

Aggregates and Concrete

- **Main markets**

- Mature markets: market growth in North America supported by positive trends in the residential sector in the US and in the oil industry in Canada, while most Western Europe markets are expected to be impacted by austerity measures and slower economic growth.
- Emerging markets: market volume growth expected in most countries.

- **Prices**

- Price improvement expected for both Pure Aggregates and Ready-Mix concrete.



II. Other information

Scope and Foreign Exchange Effects

© Agence Rudy Ricciotti

Mucem (Museum of European & Mediterranean Civilizations) - Marseille, France

Sales by Geographical Area

Scope and Foreign Exchange Effects

<i>In million euros</i>	6 Months					
	2013	2012	Variation	Scope	FX effect	lfl
North America	1,259	1,395	-10%	-6%	-2%	-2%
Western Europe	1,602	1,624	-1%	5%	-	-6%
Central and Eastern Europe	488	561	-13%	-	-	-13%
Middle East and Africa	2,017	2,196	-8%	-	-5%	-3%
Latin America	456	474	-4%	-	-8%	4%
Asia	1,426	1,364	5%	-	-2%	7%
TOTAL	7,248	7,614	-4.8%	-0.2%	-2.9%	-1.7%

EBITDA by Geographical Area

Scope and Foreign Exchange Effects

<i>In million euros</i>	6 Months					
	2013	2012	Variation	Scope	FX effect	lfl
North America	129	128	1%	-14%	-2%	17%
Western Europe ⁽¹⁾	150	255	-41%	-3%	-	-38%
Central and Eastern Europe	45	87	-48%	-	-	-48%
Middle East and Africa	550	646	-15%	-	-5%	-10%
Latin America	122	129	-5%	-	-6%	1%
Asia	306	268	14%	-	-3%	17%
TOTAL ⁽¹⁾	1,302	1,513	-14%	-2%	-3%	-9%

(1) Impacted by lower sales of carbon credits:
 Western Europe:
 Central and Eastern Europe:
 Group:

H1 2013 versus H1 2012
 45 million euros lower proceeds
 1 million euros lower proceeds
 46 million euros lower proceeds

Q2 2013 versus Q2 2012
 23 million euros lower proceeds
 1 million euros lower proceeds
 24 million euros lower proceeds



II. Other information

Information per Activity

© Agence Rudy Ricciotti

Mucem (Museum of European & Mediterranean Civilizations) - Marseille, France

Cement

	6 Months			
	2013	2012	Variation	lfl
Volumes Cement (MT)	65.2	69.7	-6%	-4%
EBITDA Margin	23.4%	25.1%	-170bps	-60bps ⁽¹⁾

	2 nd Quarter			
	2013	2012	Variation	lfl
Volumes Cement (MT)	36.5	38.4	-5%	-3%
EBITDA Margin	27.5%	28.2%	-70bps	40bps ⁽¹⁾

By geographical zone	6 Months			
	2013	2012	Variation	lfl
Sales	5,044	5,470	-8%	-3%
North America	512	610	-16%	-7%
Western Europe	708	856	-17%	-9%
Central and Eastern Europe	396	439	-10%	-9%
Middle East and Africa	1,750	1,926	-9%	-4%
Latin America	405	424	-4%	3%
Asia	1,273	1,215	5%	6%
EBITDA ⁽¹⁾	1,181	1,371	-14%	-8%
North America	73	79	-8%	10%
Western Europe ⁽¹⁾	106	196	-46%	-37%
Central and Eastern Europe	49	81	-40%	-40%
Middle East and Africa	530	626	-15%	-11%
Latin America	121	122	-1%	5%
Asia	302	267	13%	16%

	2 nd Quarter			
	2013	2012	Variation	lfl
Sales	2,822	3,022	-7%	-1%
North America	329	394	-16%	-6%
Western Europe	400	463	-14%	-6%
Central and Eastern Europe	277	300	-8%	-7%
Middle East and Africa	932	1,013	-8%	-2%
Latin America	209	207	1%	6%
Asia	675	645	5%	6%
EBITDA ⁽¹⁾	776	852	-9%	-3%
North America	68	91	-25%	-16%
Western Europe	96	130	-26%	-15%
Central and Eastern Europe	74	90	-18%	-19%
Middle East and Africa	291	316	-8%	-1%
Latin America	69	66	-5%	9%
Asia	178	159	12%	14%



(1) Impacted by lower carbon credit sales (impact for the cement product line : -46 million euros versus the first half 2012, and -24 million euros in the second quarter)
 Margins like-for-like are calculated excluding the carbon credit sales, and at constant scope and exchange rates

Aggregates and Concrete

	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Volumes Pure Aggregates (MT)	83.8	84.2	-	-4%	50.9	51.0	-	-1%
Volumes Ready-Mix (Mm ³)	15.0	15.7	-5%	-1%	8.3	8.6	-4%	-
Sales (€m)	2,484	2,450	1%	-	1,449	1,422	2%	2%
EBITDA	114	134	-15%	-14%	142	149	-5%	-7%
EBITDA Margin	4.6%	5.5%	-90bps		9.8%	10.5%	-70bps	

Aggregates and Other Related Activities

	6 Months			2 nd Quarter		
	2013	2012	Variation	2013	2012	Variation
EBITDA Margin	5.7%	6.9%	-120bps	13.2%	14.1%	-90bps

By geographical zone	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Sales	1,295	1,199	8%	-2%	789	729	8%	1%
<i>Out of which Pure aggregates</i>	<i>1,054</i>	<i>1,046</i>	<i>1%</i>	<i>-2%</i>	<i>637</i>	<i>625</i>	<i>2%</i>	<i>-</i>
North America	419	451	-7%	-1%	276	292	-5%	1%
Western Europe	451	395	14%	-3%	250	213	17%	2%
Other	184	200	-8%	-5%	111	120	-8%	-4%
EBITDA	74	83	-11%	-17%	104	103	1%	-5%
<i>Out of which Pure aggregates</i>	<i>80</i>	<i>91</i>	<i>-12%</i>	<i>-17%</i>	<i>93</i>	<i>98</i>	<i>-5%</i>	<i>-6%</i>
North America	29	30	-3%	13%	45	53	-15%	-5%
Western Europe	40	43	-7%	-31%	33	29	14%	-6%
Other	11	18	-39%	-34%	15	16	-6%	-8%

Ready-Mix Concrete and Concrete Products

	6 Months			2 nd Quarter		
	2013	2012	Variation	2013	2012	Variation
EBITDA Margin	2.9%	3.6%	-70bps	5.0%	5.8%	-80bps

By geographical zone	6 Months				2 nd Quarter			
	2013	2012	Variation	lfl	2013	2012	Variation	lfl
Sales	1,372	1,431	-4%	1%	765	794	-4%	2%
<i>Out of which ready-mix concrete</i>	<i>1,318</i>	<i>1,373</i>	<i>-4%</i>	<i>1%</i>	<i>733</i>	<i>759</i>	<i>-3%</i>	<i>2%</i>
North America	353	353	-	-6%	208	218	-5%	3%
Western Europe	488	529	-8%	-5%	265	277	-4%	-2%
Other	477	491	-3%	5%	260	264	-2%	5%
EBITDA	40	51	-22%	-10%	38	46	-17%	-11%
<i>Out of which ready-mix concrete</i>	<i>30</i>	<i>41</i>	<i>-27%</i>	<i>-14%</i>	<i>30</i>	<i>38</i>	<i>-21%</i>	<i>-14%</i>
North America	9	9	-	17%	8	14	-43%	-34%
Western Europe	11	15	-27%	-8%	12	12	-	12%
Other	10	17	-41%	-37%	10	12	-17%	-21%



II. Other information

Sales variances for a selection of countries

© Agence Rudy Ricciotti

Mucem (Museum of European & Mediterranean Civilizations) - Marseille, France

YTD Like-for-Like Sales Variance – Cement

Analysis by Region and Major Market as at June 30, 2013	Volume effect	Other effects ⁽¹⁾	Activity variation vs. 2012
North America	-13.1%	6.4%	-6.7%
United States	-16.9%	4.6%	-12.3%
Canada	-7.6%	4.6%	-3.0%
Western Europe	-6.8%	-2.1%	-8.9%
France	-4.4%	-2.7% ⁽²⁾	-7.1%
United Kingdom	0.0%	-3.5%	-3.5%
Spain	-8.6%	-11.4% ⁽²⁾	-20.0%
Greece	-20.7%	-0.7%	-21.4%
Central and Eastern Europe	-8.8%	-1.0%	-9.8%
Poland	-13.5%	-2.2%	-15.7%
Romania	-17.5%	2.5%	-15.0%
Russia	-9.5%	-4.0%	-13.5%
Middle East and Africa	-9.8%	7.0%⁽³⁾	-2.8%
Algeria	-2.3%	8.7%	6.4%
Egypt	-30.4%	12.6%	-17.8%
Iraq	-0.3%	-6.8%	-7.1%
Kenya	-9.4%	1.2%	-8.2%
Morocco	-10.3%	4.7%	-5.6%
Nigeria	9.8%	-4.9%	4.9%
South Africa	1.3%	3.7%	5.0%
Latin America	0.5%	2.1%	2.6%
Brazil	-0.7%	2.7%	2.0%
Ecuador	5.1%	3.4%	8.5%
Asia	3.2%	2.7%	5.9%
China	3.7%	-2.1%	1.6%
India	2.1%	8.0%	10.1%
Indonesia	4.2%	4.2%	8.4%
Malaysia	1.6%	-4.7%	-3.1%
Philippines	12.2%	10.7%	22.9%
South Korea	-0.8%	1.3%	0.5%
Cement domestic markets	-4.5%	2.3%	-2.2%

- (1) Other effects: including price effects, product and customer mix effects
 (2) Grey cement price variation: up 1.5% sequentially from Q4 2012 in France and in Spain
 Spain volumes and prices strongly impacted by a higher proportion of clinker sales
 (3) Out of which pure price effect : 2.5%

YTD Like-for-Like Sales Variance

Aggregates and Concrete

Analysis by Major Market as at June 30, 2013	Volume effect	Other effects ⁽¹⁾	Activity variation vs. 2012
Pure Aggregates	-3.6%	1.1%	-2.5%
France	-5.5%	1.9%	-3.6%
United Kingdom	9.4%	-2.6%	6.8%
Poland	-18.9%	-10.9%	-29.8%
United States	-6.1%	1.8%	-4.3%
Canada	-1.8%	3.0%	1.2%
South Africa	6.9%	4.0%	10.9%
Ready-mix Concrete	-1.5%	2.9%	1.4%
France	-5.0%	1.8%	-3.2%
United Kingdom	44.6%	-5.8%	38.8%
United States	-5.1%	5.2%	0.1%
Canada	-0.2%	7.1%	6.9%
South Africa	22.6%	4.8%	27.4%
India	-9.2%	4.7%	-4.5%



© Rudy Ricciotti - Mario Bellini -
Musée du Louvre - Lisa Ricciotti

VI. Other Information

Income statement

Department of Islam Arts, Musée du Louvre - Paris, France

Other Income (Expenses)

€m	6 Months		2 nd Quarter	
	2013	2012	2013	2012
Net gains (losses) on disposals	46	44	1	7
Impairment of assets	(28)	(170)	(11)	(166)
Restructuring	(76)	(148)	(57)	(54)
Others	(25)	(65)	(13)	(53)
Total	(83)	(339)	(80)	(266)

Finance Costs and Average Interest Rate

€m	6 Months		2 nd Quarter	
	2013	2012	2013	2012
Financial charges on net debt	(411)	(437)	(209)	(223)
Foreign exchange	(29)	(25)	(14)	(28)
Others	(73)	(82)	(36)	(38)
Total	(513)	(544)	(259)	(289)

Average interest rate	June 30, 2013			December 31, 2012		
		Interest rate			Interest rate	
		Spot	Average		Spot	Average
Total gross debt ⁽¹⁾	€14.5Bn	6.3%	6.2%	€14.0Bn	6.4%	6.2%
Of which: Fixed rate	77%	6.9%		79%	7.1%	
Floating rate	23%	4.1%		21%	3.8%	



© Rudy Ricciotti - Mario Bellini -
Musée du Louvre - Lisa Ricciotti

VI. Other Information

Statement of Financial Position & Cash Flow Statement

Department of Islam Arts, Musée du Louvre - Paris, France

Statement of Financial position

€m	June 30, 2013	Dec. 31, 2012	€m	June 30, 2013	Dec. 31, 2012
Capital Employed	29,725	28,657	Equity	16,857	17,748
<i>Out of which:</i>			<i>Out of which:</i>		
<i>Goodwill</i>	12,217	12,184	<i>Equity attributable to the owners of the parent company</i>	14,861	15,666
<i>Prop, plant & equip.</i>	15,628	14,992	<i>Non controlling interests</i>	1,996	2,082
<i>Working Capital</i>	801	391			
<i>Other</i>	1,079	1,090			
Financial assets	731	698	Net debt	11,881	11,317
Net assets held for sale ⁽¹⁾	411	1,892	Provisions	2,129	2,182
Total	30,867	31,247	Total	30,867	31,247

(1) Following the announcement on February 18, 2011 of the agreement between Lafarge and Anglo American plc to combine their cement, aggregates, ready-mixed concrete, and asphalt & contracting businesses in the United Kingdom, and in accordance with IFRS 5, Lafarge UK's assets and liabilities to be contributed to this joint venture have been grouped in the consolidated statement of financial position on the lines "Assets held for sale" and "Liabilities associated with assets held for sale", respectively. The completion of this transaction was announced on January 7, 2013, and assets and liabilities of the joint-venture were proportionately consolidated thereon. Additionally, following its intentions regarding the divestment of its Gypsum activities in North America, the Group presents them as discontinued operations.

Investments and Divestments

€m	6 Months		2 nd Quarter	
	2013	2012	2013	2012
Sustaining capital expenditures	(125)	(110)	(72)	(59)
Development capital expenditures	(382)	(201)	(147)	(77)
Acquisitions ⁽¹⁾	(19)	13 ⁽³⁾	(11)	26 ⁽³⁾
Capital expenditures	(526)	(298)	(230)	(110)
Divestments ⁽²⁾	181	72	49	1

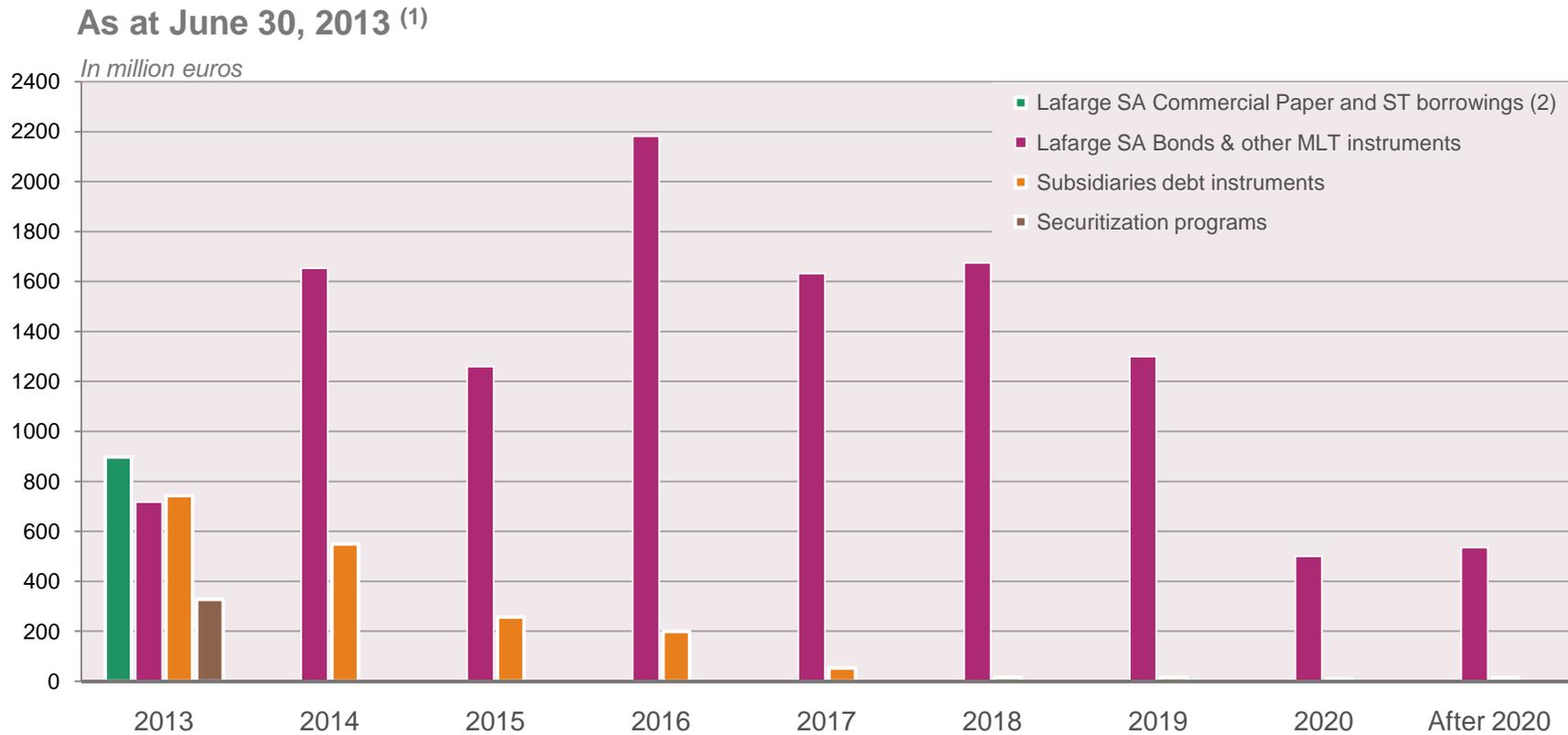
(1) Including net debt acquired and the acquisitions of ownership interests with no gain of control. The acquisitions of ownership interests with no gain of control represented €2m in H1 2013 and €34m in H1 2012, excluding puts, already recorded as debt, exercised in the period (excluding a €28m put exercised in the second quarter 2012).

(2) Including net debt disposed of, and the disposals of ownership interests with no loss of control.

(3) Including 60 million euros received pursuant to a settlement agreement (see note 28 to the 2012 consolidated financial statements)

Balanced Debt Maturity Schedule

Average maturity of gross debt is 3 years and 9 months

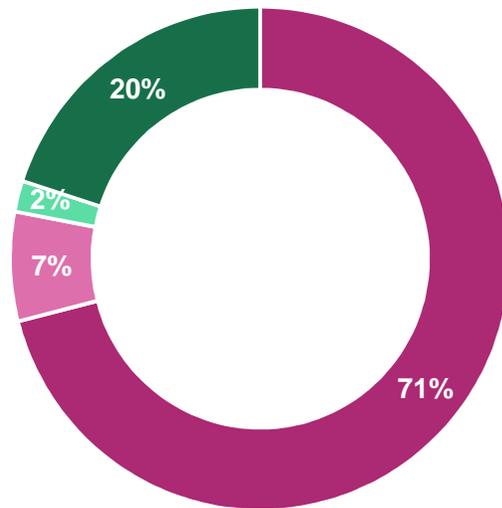


(1) Excluding puts on shares and derivatives instruments
 (2) Including €560m of drawings on MT committed credit lines

Gross Debt ⁽¹⁾ by Currency and by Source of Financing

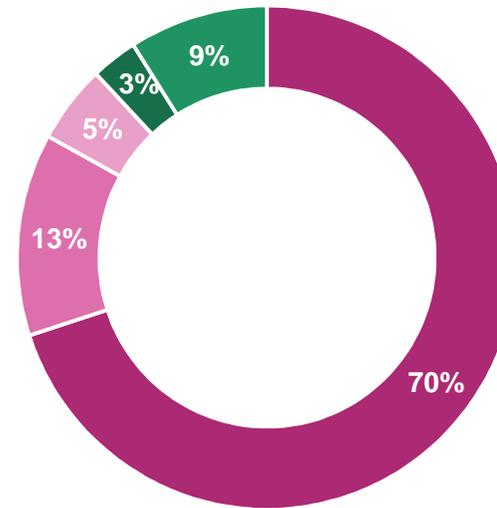
As at June 30, 2013

Split by source of financing



- Debitures
- Notes / private placements
- Commercial paper
- Banks and other

Split by currency



- EUR
- USD
- GBP
- CNY
- Other

Total Gross Debt ⁽¹⁾: € 14.5Bn

Strong Liquidity Backed by Well Balanced Committed Credit Lines

Lafarge SA committed credit lines of 3.5 billion euros with average maturity of 2.4 years

€bn, as at June 30, 2013	Amount	2013	2014	2015	2016	2017	2018
Syndicated committed credit lines	1.2	-	-	1.2	-	-	-
Bilateral committed credit lines	2.3	-	0.1	1.0	0.7	0.3	0.2
Cash and cash equivalent	2.6						
Total sources of liquidity	6.1						
Short- term debt and short-term portion of long-term debt	(3.1)						
Credit line drawn as of June 30, 2013 ⁽¹⁾	(0.6)						
Overnights debt and commercial papers ⁽¹⁾	(0.3)						
Total Available liquidity	2.1						

Key definitions

- Amounts are generally given in million euros, and exceptions are mentioned.
- Variations are calculated based on amounts that include decimals, and may therefore not be totally consistent when calculated based on rounded disclosed figures.

Volumes	Volumes are shown by origin
Sales by Region	Group Sales by Region are disclosed after eliminations of inter regional sales and are shown by origin. Sales for each activity are disclosed by origin, and before elimination of inter regional/business line sales.
EBITDA	Current Operating Income before depreciation and amortization on tangible and intangible assets EBITDA Margin = EBITDA / Sales
Current Operating Income	Operating Income before “capital gains, impairment, restructuring and other”
Net income, Group share	Net income attributable to the owners of the parent company
Free Cash Flow	Net operating cash generated or used by continuing operations less sustaining capital expenditures
Like-for-Like variation	Variation at constant scope and exchange rates
Strict Working Capital	Trade receivables plus inventories less trade payables
Strict Working Capital in days sales	$\frac{\text{Strict Working Capital end of N} * 90 \text{ days}}{\text{Sales of the last quarter}}$