

## SQUEEZE-OUT

FOR THE SHARES OF



INITIATED BY



**LafargeHolcim**

PRESENTED BY



### INFORMATION RELATING IN PARTICULAR TO THE LEGAL, FINANCIAL AND ACCOUNTING CHARACTERISTICS OF LAFARGEHOLCIM LTD



This document regarding the other information of LafargeHolcim Ltd was filed with the Autorité des marchés financiers (the “AMF”) on 29 September 2015, in accordance with articles 231-28 and 237-16 of the AMF’s general regulations and the AMF instruction No. 2006-07 relating to public offers. This document was established under the responsibility of LafargeHolcim Ltd.

This document is an unofficial English-language translation of the “other information” document of LafargeHolcim Ltd (*document “autres informations” de LafargeHolcim Ltd*) prepared and filed with the AMF on 29 September 2015, in accordance with the provisions of articles 231-28 and 237-16 of the AMF general regulations and Instruction n°2006-07 of the AMF dated 25 July 2006. In the event of any differences between this unofficial English-language translation and the official French document, the official French document shall prevail.

This document completes the squeeze-out document concerning the squeeze-out relating to the shares of Lafarge S.A. initiated by LafargeHolcim Ltd (the “**Squeeze-out**”) and approved by the AMF on 29 September 2015 under No. 15-507, in accordance with the declaration of conformity of the same date (the “**Squeeze-Out Document**”).

This document and the Squeeze-Out Document are available on the website of the AMF ([www.amf-france.org](http://www.amf-france.org)) and of LafargeHolcim Ltd ([www.lafargeholcim.com](http://www.lafargeholcim.com)), and are also available free of charge upon request at:

LafargeHolcim Ltd  
Zürcherstrasse 156  
8645 Jona  
Switzerland

Société Générale  
Corporate Finance  
75886 Paris Cedex 18  
France

UBS Securities France S.A.  
69 Boulevard Haussmann  
75008 Paris  
France

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A press release will be published in accordance with the provisions of article 231-28 of the AMF general regulations, explaining to the public how this document will be made available.

**IMPORTANT NOTICE**

The squeeze-out procedure provided for by article L. 433-4 III of the monetary and financial code will be implemented on 23 October 2015, Lafarge S.A. shares will be transferred to LafargeHolcim Ltd in exchange for a cash indemnification of EUR60 per Lafarge S.A. share (net of costs).

Prior to the implementation of the squeeze-out and during a period of ten (10) trading days as from the day following the availability of the information relating in particular to the legal, financial and accounting aspects of LafargeHolcim Ltd and of Lafarge S.A., LafargeHolcim Ltd proposes to the shareholders of Lafarge S.A., as an alternative to the cash indemnification proposed under the squeeze-out, an exchange option for all or part of the shares of Lafarge S.A. they hold according to an exchange ratio of nine point forty-five (9.45) newly issued shares of LafargeHolcim Ltd for ten (10) Lafarge S.A. shares. The shareholders of Lafarge S.A. who do not exercise this option during such period will be considered as having chosen the cash indemnification proposed under the Squeeze-out procedure.

## **1 INFORMATION REQUIRED UNDER ARTICLE 231-28 OF THE AMF'S GENERAL REGULATIONS**

The information relating in particular to the legal, financial and accounting characteristics of LafargeHolcim Ltd are included in the prospectus on which the AMF affixed the visa number 15-233 (the "**Prospectus**") on 28 May 2015, which consists of the registration document, registered with the AMF on 11 May 2015 under number I.15-034, a securities note and a summary of the Prospectus (included in the securities note) dated 28 May 2015.

The Prospectus is incorporated by reference herein.

Copies of the Prospectus and any supplement thereto may be obtained free of charge from LafargeHolcim Ltd's registered office (Zürcherstrasse 156, 8645 Jona, Switzerland) and can be downloaded from LafargeHolcim Ltd's website ([www.lafargeholcim.com](http://www.lafargeholcim.com)). Copies of the Prospectus may be obtained free of charge from Lafarge S.A.'s registered office (61, rue des Belles Feuilles, 75116 Paris, France) and can be downloaded from Lafarge S.A.'s website ([www.lafarge.com](http://www.lafarge.com)) and from the AMF's website ([www.amf-france.org](http://www.amf-france.org)).

## **2 Holcim half-year 2015 financial report**

The Holcim half-year 2015 financial report dated 29 July 2015 is incorporated by reference herein.

Copies of the Holcim half-year 2015 financial report may be obtained free of charge from LafargeHolcim Ltd's registered office (Zürcherstrasse 156, 8645 Jona, Switzerland) and can be downloaded from LafargeHolcim Ltd's website ([www.lafargeholcim.com](http://www.lafargeholcim.com)).

## **3 Press releases and information published as from the date of the Prospectus of LafargeHolcim Ltd**

The press releases published as from the date of the Prospectus are attached as Annex 1 to this document. These press releases are also available on the website of LafargeHolcim Ltd in particular in the "News & Media" section ([www.lafargeholcim.com](http://www.lafargeholcim.com)).

These press releases are as follows:

8 July 2015	Public Exchange Offer completed successfully
9 July 2015	Final Results of the Public Exchange Offer
10 July 2015	Holcim and Lafarge complete merger and create LafargeHolcim, a new leader in the building materials industry
14 July 2015	LafargeHolcim starts trading on SIX in Zurich and Euronext in Paris
14 July 2015	Number of shares composing the share capital and total number of voting rights of LafargeHolcim Ltd
15 July 2015	A new leader for a new world: LafargeHolcim officially launched around the globe
17 July 2015	LafargeHolcim buys out 50 percent interest in LafargeTarmac as part of divestment process

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21 July 2015	Disclosure of shareholdings according to the Swiss Stock Exchange Act
29 July 2015	LafargeHolcim gives its roadmap for the second half of the year - Focus on successful execution of the integration and free cash-flow generation
31 July 2015	Results of the re-opened Public Exchange Offer
17 August 2015	LafargeHolcim enters into agreement with Birla Corporation Limited for divestment of assets in India subject to CCI approval
24 August 2015	LafargeHolcim completes Tuban plant project in Indonesia
3 September 2015	Distribution of an exceptional scrip dividend by LafargeHolcim Ltd

**4 Related party transactions**

There is no information to provide on related party transactions other than the information referred to in section 16 of the registration document.

**5 Persons responsible for this document**

**5.1** Name and function of the persons responsible for the information pertaining to LafargeHolcim Ltd

Eric Olsen, Chief Executive Officer of LafargeHolcim Ltd

Thomas Aebischer, Chief Financial Officer of LafargeHolcim Ltd

**5.2** Certification of the persons responsible for the information pertaining to LafargeHolcim Ltd

*"We hereby certify that the present document which has been filed with the AMF on 29 September 2015 and which will be published at the latest on the day before the opening of the exchange option exercise period, includes all the information required by article 231-28 of the general regulations of the AMF and by article 5 b) of its instruction n° 2006-07 relating to public offers (as amended) in the context of the Squeeze-Out initiated by LafargeHolcim Ltd, in relation to the shares of Lafarge S.A.. The information contained in the present document is, to the best of our knowledge, in accordance with the facts and it makes no omission likely to affect its import."*

Eric Olsen  
Chief Executive Officer

Thomas Aebischer  
Chief Financial Officer

Annex 1



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**Paris and Zurich, July 8, 2015**

**Public Exchange Offer completed successfully**

The *Autorité des marchés financiers* (the "AMF") published today the interim results of the public exchange offer initiated by Holcim Ltd for the shares of Lafarge S.A. (the "Offer").

As of July 7, 2015, a total of 252,230,673 shares, representing 87.46 percent of the share capital and at least 81.47 percent of the voting rights<sup>1</sup> of Lafarge S.A. have been tendered to the Offer. The success of the Offer was subject to the condition that a minimum acceptance threshold of 2/3 of Lafarge's share capital or voting rights be reached by Holcim Ltd. Final results shall be published by the AMF on July 9, 2015.

The result reflects the confidence of shareholders in the future company. Both companies are very pleased with this positive outcome as it paves the way towards completion of the merger.

The offer document relating to the Offer is available on the website of the AMF ([www.amf.france.org](http://www.amf.france.org)) and of Holcim Ltd ([www.holcim.com](http://www.holcim.com)), and is also available free of charge upon request at:

Holcim Ltd	Société Générale	UBS Securities France S.A.
Zürcherstrasse 156	Corporate Finance	69 Boulevard Haussmann
8645 Jona	75886 Paris Cedex 18	75008 Paris
Switzerland	France	France

As disclosed in the documentation, the settlement-delivery of the new shares to shareholders having tendered their Lafarge S.A. shares is scheduled as from July 13, 2015.

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*This release is also available in German and French*

<sup>1</sup> Based on the total number of shares outstanding as of July 7, 2015: 288,401,848 shares representing no more than 309,601,782 voting rights. The number of voting rights is an estimate taking only partially into account the loss of double voting rights attached to tendered shares.



*NOT FOR DISTRIBUTION IN THE UNITED STATES, JAPAN AND AUSTRALIA*

**Paris and Zurich, July 9, 2015**

### **Final Results of the Public Exchange Offer**

The *Autorité des marchés financiers* (the "AMF") published today the final results of the public exchange offer initiated by Holcim Ltd for the shares of Lafarge S.A. Following the settlement-delivery of the offer expected to occur on July 10, 2015, Holcim Ltd will hold 252,230,673 Lafarge S.A. shares representing 87.46 percent of the share capital and at least 83.94 percent of the voting rights<sup>1</sup> of Lafarge S.A. based on the total number of shares outstanding as of July 8, 2015.

In accordance with the AMF general regulations, the offer will be re-opened during at least 10 trading days according to a timetable that will be published by the AMF.

The offer document relating to the offer is available on the website of the AMF ([www.amf-france.org](http://www.amf-france.org)) and of Holcim Ltd ([www.holcim.com](http://www.holcim.com)), and is also available free of charge upon request at:

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UBS Securities France S.A.  
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*This release is also available in German and French*

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<sup>1</sup>Based on the total number of shares outstanding as of July 8, 2015: 288,411,188 shares representing no more than 300,493,937 voting rights. The number of voting rights is an estimate taking only partially into account the loss of double voting rights attached to tendered shares.

# Media Release

Zurich and Paris, July 10, 2015



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## **Holcim and Lafarge complete merger and create LafargeHolcim, a new leader in the building materials industry**

Holcim Ltd and Lafarge S.A. today completed their global merger and have launched LafargeHolcim, a world leader in the building materials industry.

All conditions for the completion of the merger have been fulfilled following the successful completion of the public exchange offer and the issuance of new Holcim shares to Lafarge shareholders.

Holcim's shareholders had previously approved the merger-related resolutions at an Extraordinary General Meeting on May 8, 2015. With the completion of the merger the mandate of the new Board of Directors and of the new Executive Committee with Eric Olsen as CEO has become effective.

LafargeHolcim also unveils its new logo and corporate identity today. It has been designed to demonstrate that Holcim and Lafarge have united to form one company, expressing the leadership and strength of the new Group.

Wolfgang Reitzle, Co-Chairman (statutory Chairman) of the Board of Directors of LafargeHolcim, says: "Today's closing is a historic event – not only for our two founding companies but also for the industry as a whole. LafargeHolcim has a unique business portfolio, is the industry benchmark in R&D and offers its customers the widest range of innovative and value-adding products, services and solutions – from smallholders to large enterprises and most complex projects."

Bruno Lafont, Co-Chairman of the Board of Directors of LafargeHolcim, adds: "This new company is built on the rich history and culture of Lafarge and Holcim and its teams. The merger has not only resulted in a larger and more global company but brings about a unique set of complementary capabilities to capitalize on. Under the leadership of Eric Olsen, the new Group will foster a new operating model and create more value for all our stakeholders."

The new LafargeHolcim shares will be traded on the SIX Swiss Exchange as well as the Euronext in Paris as of July 14.

As announced, LafargeHolcim will re-open the public exchange offer to give the remaining Lafarge shareholders the opportunity to also tender their shares. The new offer period will start on July 15, 2015 for a duration of ten trading days until July 28th.

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# Media Release

Zürich and Paris, July 14, 2015



## Number of shares composing the share capital and total number of voting rights of LafargeHolcim Ltd

Statement in compliance with articles L233-8-II of the code of commerce and 223-16 of the general regulation of the French financial markets authority (AMF - Autorité des Marchés Financiers).

Identity of the reporting company: **LafargeHolcim Ltd, Euronext Paris: LHN**

Date	Number of shares composing the share capital	Total number of voting rights
July 13, 2015	554,093,981	Theoretical number of voting rights: 554,093,981
		Number of voting rights exercisable at shareholders' meetings(*): 464,852,438

(\*) Number of voting rights exercisable at shareholders' meetings = theoretical number of voting rights (i.e. total number of voting rights attached to the shares composing the share capital) - number of shares without voting rights (treasury shares and shares not registered in the share register).

### About LafargeHolcim

With a well-balanced presence in 90 countries and a focus on Cement, Aggregates and Concrete, LafargeHolcim (SIX Swiss Exchange, Euronext Paris: LHN) is the world leader in the building materials industry. The Group has 115,000 employees around the world and combined net sales of CHF 33 billion (EUR 27 billion) in 2014. LafargeHolcim is the industry benchmark in R&D and serves from the individual homebuilder to the largest and most complex project with the widest range of value-adding products, innovative services and comprehensive building solutions. With a commitment to drive sustainable solutions for better building and infrastructure and to contribute to a higher quality of life, the Group is best positioned to meet the challenges of increasing urbanization.

More information is available on [www.lafargeholcim.com](http://www.lafargeholcim.com)

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# Media Release

Zurich and Paris, July 14, 2015



## **LafargeHolcim starts trading on SIX in Zurich and Euronext in Paris**

Following the successful completion of the merger between Holcim and Lafarge, LafargeHolcim today starts trading on the SIX Swiss Exchange in Zurich with the ticker symbol LHN and on Euronext in Paris, joining the Swiss Market Index (SMI) and the CAC 40 index (replacing Lafarge S.A.) respectively. The combined entity has a total market capitalization of around CHF 41 billion per July 13, 2015.

Trading in LafargeHolcim shares will start at 09:00 am CEST today. Representatives of LafargeHolcim's senior management will attend the start of trading ceremony in Paris.

### **About LafargeHolcim**

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# Media Release

Zurich and Paris, July 15, 2015



## A new leader for a new world: LafargeHolcim officially launched around the globe

- Five key focus areas grouped around synergies, capital allocation, commercial transformation, integration and health and safety
- Operating model defined with clear responsibilities of Countries, Regions, and Group functions

LafargeHolcim today officially launches the new Group around the world and announces key elements of its ambitions for the future. Following the successful completion of the merger between Lafarge and Holcim and the listing of the new LafargeHolcim shares in Zurich and Paris, the new Group will now work towards creating the highest performing company in the building materials industry.

LafargeHolcim CEO Eric Olsen says: "Now as LafargeHolcim, we will step into the next phase of our transformation to become the leader in every respect – a company that has a positive impact on the world and can make a real difference for its customers, its employees, its shareholders and society."

### LafargeHolcim's new ambition supported by five key focus areas

The company is initiating a strategic transformation by building on the best of both Lafarge and Holcim. The Group will now focus on five areas in the first integration phase:

- Synergies: delivering on EUR 1.4 billion synergy target within three years
- Capital allocation: rigorous approach to capital allocation and overall reduction of capital spending
- Commercial transformation: creating differentiation through innovative products and solutions
- Integration: creating one new group and culture
- Health and Safety: putting Health and Safety at the center of the organization.

LafargeHolcim will be organized along a new operating model oriented to serve the local customers, while leveraging the Group's size, footprint, and capabilities at global scale. It combines empowered countries, regional management platforms and expertise-driven group functions.

### Results for first half year of Holcim and Lafarge to be presented at the end of July

LafargeHolcim will present the financial results of Lafarge and Holcim as standalone companies for the first half of this year on July 29, 2015. The first combined interim results of the new Group will be presented for the 9 months results of 2015.

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# Media Release

Zurich and Paris, July 17, 2015



## LafargeHolcim buys out 50 percent interest in LafargeTarmac as part of divestment process

As part of the preliminary steps to implement the disposals required by the European Commission for its approval of the merger to create LafargeHolcim and as previously announced, the Group today completed the acquisition of the 50 percent share in LafargeTarmac held by Anglo American for GBP 992 million (incl. changes in working capital).

This step is required to allow for the full divestment of LafargeTarmac, with the exception of the Cauldon and Cookstown plants and certain non-operational properties to CRH as part of the divestment of several assets in Europe, Canada, Brazil and the Philippines.

The divestments of these assets are expected to be completed at the end of July, with the exception of the Philippines, which is expected to be completed in the third quarter of 2015.

The divestment process is being carried out in the framework of the relevant social processes and the ongoing dialogue with the employee representatives' bodies and has received all relevant regulatory and third party approvals.

### About LafargeHolcim

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More information is available on [www.lafargeholcim.com](http://www.lafargeholcim.com)

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## Media Release

Zurich, July 21, 2015



### Disclosure of shareholdings according to the Swiss Stock Exchange Act

In accordance with Article 20 of the Federal Act on Stock Exchanges and Securities Trading (Stock Exchange Act), LafargeHolcim Ltd was informed by Schweizerische Cement-Industrie-Gesellschaft (Thomas Schmidheiny), Groupe Bruxelles Lambert (Jacqueline Desmarais, André Desmarais, Paul Desmarais Jr, Albert Frère), Eurocement Holding AG (Filaret Galchev-Kaltsidis), NNS Jersey Trust (Nassef Sawiris), Dodge & Cox and Harbor Funds about their number of voting rights and of the registered share capital they hold in LafargeHolcim Ltd.

The below mentioned investors disclosed to LafargeHolcim Ltd following the publication of the capital increase of Holcim Ltd in the SOGC (Swiss Official Gazette of Commerce) on July 15, 2015 the following information:

Investor	Threshold	Percentage of voting rights as of 15 July 2015
Schweizerische Cement-Industrie-Gesellschaft (Thomas Schmidheiny)	Fell under threshold of 20 percent	11.872
Groupe Bruxelles Lambert (Jacqueline Desmarais, André Desmarais, Paul Desmarais Jr, Albert Frère)	Exceeded threshold of 5 percent	9.84
Eurocement Holding AG (Filaret Galchev-Kaltsidis)	Fell under threshold of 10 percent	6.389
NNS Jersey Trust (Nassef Sawiris)	Exceeded threshold of 3 percent	4.97 (3.99 in reg. shares)
Dodge & Cox	Exceeded threshold of 3 percent	3.41
Harbor Funds	Fell under threshold of 3 percent	1.8609

More detailed information about the disclosure of shareholdings:  
[http://www.six-swiss-exchange.com/news/notifications/major\\_shareholders\\_en.html](http://www.six-swiss-exchange.com/news/notifications/major_shareholders_en.html)

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# Media Release

Zurich, July 29, 2015



## LafargeHolcim gives its roadmap for the second half of the year – Focus on successful execution of the integration and free cash-flow generation

- **Improve margins and profitability including cost cutting**
- **Deliver synergies of at least CHF 100 million**
- **Reduce capex by at least CHF 200 million**
- **Maintain strength of balance sheet while offering attractive dividend policy**

LafargeHolcim today announces its roadmap for the second half of 2015 as it releases half-year results for Lafarge S.A. as well as Holcim Ltd, the predecessor company of LafargeHolcim Ltd.

Eric Olsen, CEO of LafargeHolcim says: "We continue to operate in a demanding global market environment and this has affected our first-half performance. However, as a new company we have hit the ground running. A team of 200 senior leaders of LafargeHolcim met as early as last week to align on priorities, targets and initiatives to drive the integration process. It is a great team we have on board. We have launched a set of synergy acceleration activities covering areas such as capex, procurement, cement industrial performance, network optimization as well as commercial transformation. We expect to see first tangible results in all areas by year-end."

LafargeHolcim expects to deliver at least CHF 100 million synergies impacting earnings in the period until year-end as part of its program to achieve CHF 1.5 billion (EUR 1.4 billion) run rate synergies by year three.

Leveraging its new footprint, the company has also launched a review of its asset base and the planned capital expenditures for the remainder of the year. It targets an overall reduction in capex of at least CHF 200 million until year-end, compared to what both companies had planned to spend on a standalone basis. This results in capex of below CHF 1.4 billion for the second half of 2015. In parallel, the company has also launched a portfolio review for further optimization.

The company has defined capital allocation discipline as a key focus area with a view to reduce capex and maximize cash generation and returns for shareholders. While ensuring a solid investment grade rating, one objective is to offer an attractive dividend policy.

As a first step, LafargeHolcim has decided on a progressive dividend policy, starting at least at CHF 1.30 per share for the financial year 2015, subject to the approval of the Annual General Meeting in 2016. This will apply to all shares, including the new shares to be awarded to shareholders as a scrip

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# Media Release

Zurich and Paris, July 31, 2015



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## Results of the re-opened Public Exchange Offer

The *Autorité des marchés financiers* (the "AMF") published today the final results of the re-opened public exchange offer initiated by LafargeHolcim Ltd (formerly Holcim Ltd) for the shares of Lafarge S.A. 25,901,191 additional Lafarge S.A. shares have been tendered.

Following the settlement-delivery of the re-opened offer which is expected to occur on August 4, 2015, LafargeHolcim Ltd will hold 278,131,864 Lafarge S.A. shares representing 96.41 percent of the share capital and at least 95.25 percent of the voting rights<sup>1</sup> of Lafarge S.A.

As at least 95 percent of the share capital and voting rights in Lafarge S.A. have been tendered, LafargeHolcim Ltd could request the AMF to implement a squeeze-out procedure pursuant to the general regulations of the AMF for all issued and outstanding Lafarge S.A. shares not tendered to the public exchange offer. As of yet, no decision by the Board of Directors of LafargeHolcim Ltd has been taken in this regard.

### About LafargeHolcim

With a well-balanced presence in 90 countries and a focus on Cement, Aggregates and Concrete, LafargeHolcim (SIX Swiss Exchange, Euronext Paris: LHN) is the world leader in the building materials industry. The Group has 115,000 employees around the world and combined net sales of CHF 33 billion (EUR 27 billion) in 2014. LafargeHolcim is the industry benchmark in R&D and serves from the individual homebuilder to the largest and most complex project with the widest range of value-adding products, innovative services and comprehensive building solutions. With a commitment to drive sustainable solutions for better building and infrastructure and to contribute to a higher quality of life, the Group is best positioned to meet the challenges of increasing urbanization.

More information is available on [www.lafargeholcim.com](http://www.lafargeholcim.com)

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<sup>1</sup> Based on the total number of shares outstanding as of July 29, 2015: 288,474,712 shares representing no more than 291,990,114 voting rights. The number of voting rights is an estimate taking only partially into account the loss of double voting rights attached to tendered shares.

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# Media Release

Zurich, August 17, 2015



## LafargeHolcim enters into agreement with Birla Corporation Limited for divestment of assets in India subject to CCI approval

LafargeHolcim announces that it has entered into a letter agreement with Birla Corporation Limited subject to approval by the Competition Commission of India (CCI) for the divestment of certain of its assets in India as part of the merger of its legacy companies for an enterprise value of INR 50 billion (approx. CHF 750 million). The proceeds from the sale of the divestment business will be used to further reduce debt.

As announced in April 2015, LafargeHolcim has received conditional clearance from the CCI for the merger. In that context, a package of assets for divestments had been agreed with the CCI which includes the Sonadih cement plant and Jojobera grinding station in Eastern India currently operated by Lafarge India. The two plants have an annual cement capacity of 5.15 million tonnes.

The transaction with Birla Corporation Limited as a purchaser will be submitted to the CCI for approval and is subject to other regulatory approvals and customary conditions.

India is an important market for LafargeHolcim with a balanced portfolio in cement, aggregates, and ready-mix concrete. Following the divestment, the Group will have a cement capacity of around 68 million tonnes in India.

### About LafargeHolcim

With a well-balanced presence in 90 countries and a focus on Cement, Aggregates and Concrete, LafargeHolcim (SIX Swiss Exchange, Euronext Paris: LHN) is the world leader in the building materials industry. The Group has 115,000 employees around the world and combined net sales of CHF 33 billion (EUR 27 billion) in 2014. LafargeHolcim is the industry benchmark in R&D and serves from the individual homebuilder to the largest and most complex project with the widest range of value-adding products, innovative services and comprehensive building solutions. With a commitment to drive sustainable solutions for better building and infrastructure and to contribute to a higher quality of life, the Group is best positioned to meet the challenges of increasing urbanization.

More information is available on [www.lafargeholcim.com](http://www.lafargeholcim.com)

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## Media Release

Zurich, August 24, 2015



### **LafargeHolcim completes Tuban plant project in Indonesia**

LafargeHolcim today completed its Tuban project in Indonesia with the official opening of the second kiln line at the cement plant. The new plant will allow LafargeHolcim to tap into key developing markets in Indonesia's East Java Province. The plant's coastal location and jetty provides the Group with the flexibility to ship products to other important interisland markets including Sumatra, Kalimantan and Sulawesi.

With the completion of the project, the construction of which was launched in 2011, LafargeHolcim will be able to leverage its new footprint and asset base in Indonesia and in future thrive in a low investment environment.

Tuban is a state-of-the-art plant that allows for the highly-efficient production of cement and better distribution. The plant has an annual cement capacity of 3.4 million tonnes and is located in Eastern Java around 200 km from the city of Surabaya. The cement mill of the first line was put into commercial operation in December 2013 and the kiln followed in September 2014.

The Tuban plant has been designed to set new benchmarks in health and safety, low-cost production and environmental performance, while delivering reliable supply of vital building materials to Indonesia's growth markets and providing high quality services to its customers.

As one of the largest cement companies in Indonesia, Holcim Indonesia, a member of the LafargeHolcim Group, operates three integrated cement plants and one grinding station with a combined capacity of around 12.5 million tonnes per year. LafargeHolcim has a 1.6 million tonnes cement plant operated by Lafarge Indonesia and situated on Sumatra.

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# Media Release

Zurich, September 3, 2015



## Distribution of an exceptional scrip dividend by LafargeHolcim Ltd

Following the successful completion of the merger to create LafargeHolcim, an exceptional scrip dividend of one new LafargeHolcim Ltd share for every twenty existing LafargeHolcim Ltd shares shall be distributed to all LafargeHolcim Ltd shareholders as announced earlier.

At the Extraordinary General Meeting on May 8, 2015, the Group's shareholders voted in favor of an authorized share capital increase based on which the distribution of the scrip dividend is authorized.

The last date to trade LafargeHolcim Ltd shares "cum" scrip dividend will be Monday, September 7, 2015. As of Tuesday, September 8, 2015, LafargeHolcim Ltd shares will trade "ex" scrip dividend. The settlement and delivery of the newly issued shares will occur as from September 10, 2015.

No fractional LafargeHolcim Ltd shares will be issued. As a consequence, shareholders entitled to receive a number of LafargeHolcim Ltd shares not corresponding to a whole number will receive the rounded-down whole number of LafargeHolcim Ltd shares and the balance will be paid in cash.

An application has been made for admission of the new LafargeHolcim Ltd shares to trading on the SIX Swiss Exchange in Zurich and on Euronext Paris. The newly issued shares of LafargeHolcim Ltd will carry the same rights and obligations as the existing LafargeHolcim Ltd shares and will be fully assimilated with them.

For the purpose of the scrip dividend, 28,870,252 new LafargeHolcim Ltd shares, representing 5 percent of the LafargeHolcim Ltd share capital and voting rights as of September 3, 2015, will be issued.

### Timetable

September 7, 2015	Cum date
September 8, 2015	Ex date
As from September 10, 2015	Delivery of the new LafargeHolcim Ltd shares
As from September 16, 2015	Payment of fractional amounts in cash

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