

# Report on Payments to Governments

Holcim Ltd

For the year ended December 31, 2021



# Holcim Ltd

## Report on Payments to Governments 2021

### 1 About this Report

**Warning – This report only relates to the extractive operations and does not reflect total business of Holcim.**

The complete Payments to Governments report for Holcim Ltd is available on [www.holcim.com](http://www.holcim.com).

This report has been prepared in line with Chapter 10 of the EU Accounting Directive (2013/34/EU) and Article 6 of the EU Transparency Directive (2004/109/EC), as amended, which have been transposed in French legislation. Its publication aims to provide for enhanced transparency of payments made to governments in the context of extractive activities.

Article 42 1. of the Directive 2013/34/EU states that “*Member States shall require large undertakings and all public-interest entities active in the extractive industry or the logging of primary forests to prepare and make public a report on payments made to governments on an annual basis.*”

The provisions of this Directive are integrated in Article L.225-102-3 of the French Commercial Code.

Due to the listing of its shares on Euronext Paris, France, and the resulting requirement to comply with the General Regulations of the *Autorité des marchés financiers* (AMF), Holcim is required to disclose a consolidated report on payments to governments for the year 2021.

### 2 Basis of Preparation and Scope

Holcim Ltd as parent of the Group has prepared the report on a consolidated basis and reports the activity of any of its subsidiary undertakings that perform extractive operations.

Taxes, royalties, license fees and infrastructure improvements to governments are presented on a cash paid basis during the reporting period. In-kind payments are converted into monetary value at the date of settlement.

**The report includes all payments to governments for activities which relate to exploration, prospection, discovery, development and extraction of minerals or other materials of each of our consolidated subsidiaries at the end of financial year 2021 for the 12-month period ended December 31, 2021.**

Payments made to a government as a single payment or as a series of related payments of EUR 100'000 or more in the financial year 2021 form part of this report. Amounts in currencies other than Swiss Franc (presentation currency for this report) have been converted based on the average annual foreign exchange rates prevailing at December 31, 2021.

This report excludes payments by non-consolidated entities (such as those that are accounted for using the equity method) regardless of the amounts paid and also excludes payments to governments related to the processing, marketing and trading of any of our products. Equally, any donations made, for example in respect of social or community programs, are excluded.

Any payments not clearly related to extractive operations (e.g. income taxes) have been broken down by ratio to reflect the portion related to extractive operation only.

Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided.

Unless noted otherwise in the report, the following terms have the meanings noted below:

**Government**

Any national, regional or local authority of a EU Member State or of a third country. It includes a department, agency or other undertakings controlled by that authority.

**Project**

A project means the operational activities that are governed by a single contract, license, lease, concession or similar legal agreements and form the basis for payment liabilities with a government. Where several agreements are substantially interconnected, these are considered a single project.

**Production entitlements**

Represents host government's share of production which is generally contracted under a production sharing agreement. This does not include the production share of government owned company where through its participation the government acts as a partner in a joint venture.

For the 12-month reporting period ending December 31, 2021, Holcim does not have any production entitlements to report.

**Taxes**

Represents taxes levied on the income, production or profits of a consolidated subsidiary, excluding taxes levied on consumption such as value added taxes, personal income taxes or sales taxes. These taxes are generally the portion related to extractive operations of income taxes paid in the consolidated statement of cash flows of Holcim. Payments in respect of social or community programs such as building / providing a hospital, or school are excluded.

**Royalties**

Represents the percentage of production payable to the owner of mineral rights.

**Dividends**

Represents dividends paid to a host government holding an interest in a consolidated entity. Dividends paid to a host government as an ordinary shareholder of our Group company are excluded as long as the dividends are paid to the government as a distribution from shares carrying the same rights as the other shareholders' shares.

For the 12-month reporting period ending December 31, 2021, Holcim did not pay any dividends to any host government from shares carrying rights different than the rights of the remaining shares and therefore does not have any such dividends to report.

**Bonuses**

Represents bonuses paid for and in consideration of signature, discovery, production, awards, grants and transfers of extraction rights. This also includes bonuses related to achievement or failure to achieve certain production levels or certain targets, and discovery of additional mineral reserves/deposits.

For the 12-month reporting period ending December 31, 2021, Holcim does not have any bonuses to report.

**Fees**

Represents any consideration for licenses and/or concessions paid for access to the area where extractive operations are conducted.

**Infrastructure improvements**

Represents payments for local development, including the improvement of infrastructure, not directly necessary for the conduct of extractive operations but mandatory pursuant to the terms of a production sharing contract or to the terms of a law relating to Holcim's activities.

### 3 Consolidated overview

The consolidated overview discloses the sum of Holcim's payments to governments related to extractive operations per Group region and per payment type. The overview is based on the location of the receiving government.

2021 in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2021
Asia Pacific	20'428	80'974	27'859	592	129'853
Europe	71'184	23'686	5'301		100'172
Latin America	14'127	5'299	974		20'399
Middle East Africa	27'914	11'104	18'539	889	58'446
North America	71'629	8'880	3'069		83'577
<b>Total 2021</b>	<b>205'282</b>	<b>129'942</b>	<b>55'742</b>	<b>1'480</b>	<b>392'446</b>

2020 in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2020
Asia Pacific	38'755	71'549	11'425	1'345	123'073
Europe	40'581	23'455	5'419		69'455
Latin America	11'205	4'295	1'042		16'541
Middle East Africa	17'723	7'258	19'966	1'171	46'118
North America	58'555 <sup>1</sup>	3'974	3'047		65'575
<b>Total 2020</b>	<b>166'819</b>	<b>110'530</b>	<b>40'898</b>	<b>2'516</b>	<b>320'763</b>

<sup>1</sup> Payments to Governments in the region North America have been restated using a revised allocation key for extractive operations.

## 4 Payments per government

This overview discloses the sum of Holcim's payments to governments related to extractive operations in each country and per payment type, including details per location where applicable. The overview is based on the location of the receiving government.

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>1. Asia Pacific</b>	<b>20'428</b>	<b>80'974</b>	<b>27'859</b>	<b>592</b>	<b>129'853</b>
<b>Australia</b>	<b>2'489</b>	<b>4'808</b>	<b>2'297</b>		<b>9'594</b>
<b>Balina Shire Council</b>					
Teven (Fox's) Quarry		129			129
<b>Blacktown City Council</b>					
Not attributable to Projects			288		288
<b>Office of State Revenue NSW</b>					
Not attributable to Projects	1'316				1'316
<b>Office of State Revenue WA Land</b>					
Not attributable to Projects	198				198
<b>Department of Agriculture Fisheries</b>					
Sunrock & Bli Bli Quarry		2'183			2'183
<b>Department of Environment Regulation</b>					
Not attributable to Projects			202		202
<b>Department of Jobs Precincts</b>					
Not attributable to Projects		1'206			1'206
<b>Department of Lands WA</b>					
Not attributable to Projects			198		198
<b>Department of Natural Resources</b>					
Not attributable to Projects			216		216
<b>Department of State Development</b>					
Not attributable to Projects		612			612
<b>Department of Environment and Primary Industries</b>					
Not attributable to Projects			130		130
<b>Department of Mines Industry Regulation</b>					
Not attributable to Projects		398			398
<b>EPA Licence Administration SEC</b>					
Not attributable to Projects			258		258
<b>Gold Coast City Council</b>					
Not attributable to Projects			391		391
<b>Ipswich City Council</b>					
Not attributable to Projects			411		411
<b>Office of State Revenue Queensland</b>					
Not attributable to Projects	516				516
<b>Queanbeyan City Council</b>					
Cooma Road Quarry		158			158
<b>Revenue SA</b>					
Not attributable to Projects	118				118
<b>State Revenue Office of Victoria</b>					
Not attributable to Projects	340				340
<b>Sunshine Coast Regional Council</b>					
Bli Bli Quarry		122			122
<b>Toowoomba Regional Council</b>					
Not attributable to Projects			203		203
<b>Bangladesh</b>	<b>1'356</b>	<b>9'505</b>			<b>10'861</b>
<b>Government of India</b>					
Shella, Meghalaya, India	1'356				1'356
<b>Government of Meghalaya</b>					
Shella, Meghalaya, India		9'505			9'505
<b>China</b>	<b>3'258</b>		<b>2'579</b>		<b>5'837</b>
<b>Dujiangyan City Tax Service, State Taxation Administration</b>					
Dajianbao West Section Limestone Mine	2'579				2'579
Majiaoba Zhangbagou limestone mine	553				553
<b>Jiangyou City Bureau of Natural Resources</b>					
Majiaoba Zhangbagou limestone mine			2'579		2'579
<b>Jiangyou City Tax Service, State Taxation Administration</b>					
Majiaoba Zhangbagou limestone mine	126				126
<b>India ACC</b>	<b>4'852</b>	<b>31'113</b>	<b>976</b>	<b>592</b>	<b>37'533</b>
<b>Government of India - Income Tax Department</b>					
Not attributable to Projects	4'852				4'852
<b>State Government of Chhattisgarh</b>					
Jamul Mines		5'554	592	592	6'738

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>State Government of Himachal Pradesh</b> Gagal Mines		5'077			5'077
<b>State Government of Jharkhand</b> Chaibasa Mines		293			293
<b>State Government of Karnataka</b> Wadi Mines		8'142			8'142
<b>State Government of Madhya Pradesh</b> Kymore Mines		4'526	257		4'782
<b>State Government of Maharashtra</b> Chanda Mines		4'874			4'874
<b>State Government of Odisha</b> Bargarh Mines		1'291			1'291
<b>State Government of Rajasthan</b> Lakheri Mines		1'356	128		1'484
<b>India - Ambuja</b>	8'474	35'253	22'007		65'734
<b>State Government of Chhattisgarh</b> Gare Palma IV/8 Coal Mine, Rawan, Maldi Moper		8'850	21'865		30'715
<b>Government of India - Income Tax Department</b> Not attributable to Projects	8'474				8'474
<b>State Government of Gujarat</b> Galm, RKBA, Sugala, Singar		7'825	28		7'853
<b>State Government of Himachal Pradesh</b> Kashlog		4'099	1		4'100
Mangoo		5'195	1		5'196
<b>State Government of Maharashtra</b> Various Limestone Mines in Maratha		4'741	104		4'845
<b>State Government of Rajasthan</b> Marwar Mundwa		1'333			1'333
RAS-1 and RAS-2 Mines		3'210	7		3'217
<b>New Zealand</b>		295			295
<b>Hawke's Bay Regional Council</b> Hastings Quarry		115			115
<b>Wellington City Council</b> Kiwi Point Quarry		180			180
<b>2. Europe</b>	71'184	23'686	5'301		100'172
<b>Austria</b>	752				752
<b>Finanzamt für Großbetriebe</b> Mannersdorf and Retznei	752				752
<b>Azerbaijan</b>	1'264				1'264
<b>Vergilər Nazirliyi yanında Bakı şəhəri Lokal Gəlirlər Departamenti</b> Shahgaya	1'264				1'264
<b>Belgium</b>	2'733				2'733
<b>Administration Communale Mons</b> Obourg	640				640
<b>Administration communales de Lessines</b> Ermitage	259				259
<b>Recette des Contribution Tournai 1</b> Gaurain Milieu	130				130
<b>Team Recettes Précompte Professionnel Mons 2</b> Obourg	1'704				1'704
<b>Bulgaria</b>	1'597		1'362		2'959
<b>National Revenue Agency</b> Not attributable to Projects	1'597				1'597
<b>Ministry of Energy</b> Not attributable to Projects			1'362		1'362
<b>Croatia</b>	2'297	210			2'506
<b>Ministarstvo financija</b> Not attributable to Projects	2'037	210			2'246
<b>Municipality of Raša</b> Not attributable to Projects	260				260
<b>Czech Republic</b>	5'842	105	182		6'129
<b>Český báňský úřad</b> Cizkovice		105			105
<b>FU Libochovice</b> Cizkovice	5'842				5'842
<b>Ústecký kraj</b> Cizkovice			182		182
<b>France</b>	21'300				21'300
<b>Cotisation Foncière des Entreprises</b> Not attributable to Projects	5'576				5'576

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>Droits d'enregistrement</b> Not attributable to Projects	2'162				2'162
<b>Taxe foncière</b> Not attributable to Projects	8'436				8'436
<b>Douane, service de la TGAP</b> Not attributable to Projects	4'795				4'795
<b>République Française TVS</b> Not attributable to Projects	331				331
<b>Germany</b>	<b>618</b>	<b>1'479</b>	<b>949</b>		<b>3'047</b>
<b>Amt Krempermarsch</b> Krempe	107				107
<b>Finanzamt Gießen</b> Medenbach	255				255
<b>Gemeinde Dotternhausen</b> Dotternhausen	59	871			931
<b>Gemeinde Zeithain</b> Zeihain	197				197
<b>Kreis Steinburg</b> Lägerdorf			109		109
<b>Landesamt für Natur, Umwelt und Verbraucherschutz Nordrhein - Westfalen</b> Stenden, Vorst, Willich und Kaarst			302		302
<b>Stadtverwaltung</b> Weil am Rhein		608			608
<b>Stadtverwaltung Friedrichsdorf</b> Saalburg			538		538
<b>Greece</b>	<b>1'385</b>	<b>2'920</b>	<b>39</b>		<b>4'344</b>
<b>Decentralized Administration of Thessaly</b> Aliveri Aggregates		546	4		550
Grasidia Limestone		230	16		246
Vitzogreko Aggregates		363	3		366
<b>FAE Athinon</b> Giali Industrial minerals- pumice	1'385				1'385
<b>Municipality of Aliveri</b> Aliveri Aggregates		137			137
Aliveri Industrial minerals		249			249
<b>Municipality of Nisyros</b> Giali Industrial minerals- pumice		1'231	15		1'246
<b>Municipality of Oreokastro</b> Meseo Aggregates		163			163
<b>Italy</b>	<b>297</b>		<b>809</b>		<b>1'106</b>
<b>Comune di Bulciago</b> Rio Gambaione			105		105
<b>Comune di Cassago</b> Rio Gambaione			110		110
<b>Comune di Peschiera Borromeo (MI)</b> Cava di Peschiera			202		202
<b>Comune di Ternate (VA)</b> Faraona Ternate	297		186		483
<b>Comune di Travedona Monate (VA)</b> Faraona Travedona			205		205
<b>Moldova</b>	<b>1'979</b>				<b>1'979</b>
<b>Ministry of Finance - State Tax Service</b> Rezina	1'979				1'979
<b>Poland</b>	<b>2'618</b>	<b>4'299</b>	<b>771</b>		<b>7'688</b>
<b>Dolnośląskie biuro geodezji</b> Dolny Śląsk			137		137
<b>Narodowy Fundusz Ochrony Środowiska i Gospodarki Wodnej</b> Not attributable to Projects		1'782			1'782
<b>Regionalna Dyrekcja Lasów Państwowych Kraków</b> KOSD			188		188
<b>Regionalna Dyrekcja Lasów Państwowych Szczecinek</b> Zwirownie Północ			203		203
<b>Starostwo Powiatowe Żnin</b> Kujawy	421				421
<b>Urząd Gminy Barcin</b> Kujawy	1'244	854			2'099
<b>Urząd Gminy Biały Bór</b> Sępólno, Lisia Jama		235			235
<b>Urząd Gminy Krzeszowice</b> Dubie		165			165

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>Urząd Gminy Legnickie Pole</b> Lubień		141			141
<b>Urząd Gminy Lipnica</b> Ostowite, Glišno	132	446			578
<b>Urząd Gminy Małogoszcz</b> Małogoszcz	260	194			455
<b>Urząd Gminy Morawica</b> Radkowice	196				196
<b>Urząd Gminy Sitkówka Nowiny</b> Radkowice	162	312			474
<b>Urząd Gminy Sulików</b> Sulików	203	168			371
<b>Urząd Marszałkowski Województwa Kujawsko-Pomorskiego</b> Kujawy			243		243
<b>Romania</b>	<b>3'886</b>	<b>2'950</b>	<b>125</b>		<b>6'960</b>
<b>Bugetul de stat</b>					
Income tax payments related to the extraction from cement	1'256				1'256
Clay Quarry Stoenesti	9	82			91
Gypsum Quarry Boteni	4	34			38
Income tax payments related to the extraction from aggregates	2'498				2'498
Limestone Quarry Alesd - Subpiatra	30	401			430
Limestone Quarry CpLung - Mateias	40	472			512
Limestone Quarry Turda -Sandulesti	32	38			70
Marl Quarry Alesd - Hotar	9	117			127
Sand & Gravel Pit Corbii Mari	3	16			19
Sand & Gravel Pit Stancesti	5	64			69
<b>Bugetul local</b>					
Clay Quarry Stoenesti		111			111
Gypsum Quarry Boteni		37			37
Limestone Quarry Alesd - Subpiatra		550	41		591
Limestone Quarry CpLung - Mateias		693	1		694
Limestone Quarry Turda -Sandulesti		54	40		93
Marl Quarry Alesd - Hotar		156	16		172
Pozz Quarry Alesd - Mirsid			14		14
Sand & Gravel Pit Corbii Mari		34	13		46
Sand & Gravel Pit Stancesti		92			92
<b>Russia</b>	<b>1'113</b>		<b>764</b>		<b>1'877</b>
<b>Federal Tax Authority Kaluga Region</b>					
Borshevskiy	545				545
<b>Federal Tax Authority of Karelia Republic</b> Goloday Gora, Bolshoi Massiv	129				129
<b>Federal Tax Authority of Moscow Region</b> Prioksky	285				285
<b>Federal Tax Authority of Saratov Region</b> Bolshevik	154				154
<b>Federal Treasury of Kaluga Region</b> Borshevskiy			145		145
<b>Federal Treasury of Moscow Region</b> Afanasievsky			196		196
Priokskiy			273		273
<b>Federal Treasury of Saratov Region</b> Bolshevik			150		150
<b>Serbia</b>	<b>1'286</b>	<b>591</b>	<b>102</b>		<b>1'978</b>
<b>Ministry of Finance, Treasury and Administration Republic of Serbia</b> Beocin	1'167		102		1'268
<b>Municipality of Beocin</b> Beocin	119				119
Marl Quarry Filijala		277			277
<b>Municipality of Sremska Kamenica National park</b> Limestone Quarry Mutalj		117			117
<b>Municipality of Sremska Mitrovica</b> Limestone Quarry Mutalj		197			197
<b>Spain</b>	<b>389</b>				<b>389</b>
<b>Ayuntamiento de Carboneras</b> La Mezquita	389				389
<b>Switzerland</b>	<b>2'599</b>	<b>10'449</b>			<b>13'048</b>
<b>Kantonales Steueramt Aargau</b> Not attributable to Projects	2'051				2'051



Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>Administration fiscale cantonale Vaud</b>					
Not attributable to Projects	102				102
<b>Kantonales Steueramt Zug</b>					
Not attributable to Projects	130				130
<b>Kantonales Steueramt Zürich</b>					
Not attributable to Projects	316				316
<b>Commune de Biere</b>					
Biere		378			378
<b>Commune d'Eclépens</b>					
Eclépens		502			502
<b>Gemeinde Büsingen</b>					
Schaffhausen		732			732
<b>Gemeinde Hohentengen</b>					
Hüntwangen		618			618
<b>Gemeinde Kirchberg</b>					
Kirchberg		684			684
<b>Gemeinde Mülligen</b>					
Mülligen		871			871
<b>Gemeinde Untersiggenthal</b>					
Siggenthal		220			220
<b>Gemeinde Villigen</b>					
Siggenthal		822			822
<b>Gemeinde Würenlingen</b>					
Siggenthal		698			698
<b>Gemeindeverwaltung Untervaz</b>					
Untervaz		4'573			4'573
<b>Ville de La Sarraz</b>					
La Sarraz		238			238
<b>Ville de Morges</b>					
Morges		113			113
<b>United Kingdom</b>	<b>19'228</b>	<b>684</b>	<b>200</b>		<b>20'112</b>
<b>Blaby District Council</b>					
Croft	274				274
<b>Central Bedfordshire Unitary Authority</b>					
Garside Sands	312				312
<b>East Lindsey District Council</b>					
Woodhall spa	128				128
<b>Environment Agency</b>					
Not attributable to Projects			200		200
<b>Her Majesty's Revenue &amp; Customs (Corporation tax UK)</b>					
Not attributable to Projects	9'129				9'129
<b>Her Majesty's Revenue &amp; Customs (Employers NI contributions)</b>					
Not attributable to Projects	5'358				5'358
<b>Highland Unitary Authority</b>					
Glensanda	449				449
<b>Huntingdonshire District Council</b>					
Little Paxton	211				211
<b>Lancaster County Council</b>					
Back Lane	189				189
<b>Mendip District Council</b>					
Colemans & Torr	812				812
<b>Mid Devon District Council</b>					
Westleigh	160				160
<b>North Lanarkshire Council</b>					
Croy & Duntilland	181				181
Duntilland		146			146
<b>North West Leicestershire District Council</b>					
Bardon Hill	1'050				1'050
<b>Peterborough Unitary Authority</b>					
Pode Hole	189				189
<b>Plymouth Unitary Authority</b>					
Moorcroft	179				179
<b>Sedgemoor District Council</b>					
Callow	238				238
<b>Shropshire UA</b>					
Haughmond Hill (CYB)	124				124
<b>Staffordshire Moorlands District Council</b>					
Cauldon Low and Cauldon cement works	245				245
<b>The Crown Estate (Marine royalties)</b>					
Shoreham & Portsmouth Wharf		538			538

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>3. Latin America</b>	<b>14'127</b>	<b>5'299</b>	<b>974</b>		<b>20'399</b>
<b>Brazil</b>		<b>443</b>			<b>443</b>
<b>Agência Nacional de Mineração</b>					
Caaporã		124			124
Prados - Mata do Ribeirão		113			113
Praia - Cantagalo - Montes Claros - Pedro Leopoldo - São Gonçalo		206			206
<b>Colombia</b>	<b>322</b>	<b>398</b>			<b>720</b>
<b>Agencia Nacional de Minería</b>					
Nobsa		398			398
<b>Dirección de Impuestos y Aduanas Nacionales</b>					
Nobsa	322				322
<b>Ecuador</b>	<b>1'936</b>	<b>3'673</b>	<b>229</b>		<b>5'838</b>
<b>Municipio del Distrito Metropolitano de Quito/Muy Ilustre Municipio de Guayaquil</b>					
A Pich Sigsipamba/Cenaca		103	18		122
<b>Servicio de Rentas Internas</b>					
Cenaca	1'936	3'569	211		5'716
<b>El Salvador</b>		<b>781</b>			<b>781</b>
<b>Local Governments - Metapán City Hall</b>					
El Colorado quarry		353			353
El Zapote quarry		116			116
La Esperanza quarry		313			313
<b>Mexico</b>	<b>11'612</b>		<b>744</b>		<b>12'356</b>
<b>Gobierno de Coahuila</b>					
Ramos Arizpe			744		744
<b>Servicio de Administración Tributaria (SAT)</b>					
Consolidated	11'612				11'612
<b>Nicaragua</b>	<b>257</b>	<b>4</b>			<b>261</b>
<b>Dirección general de Ingresos</b>					
EL BOQUERON (NI02) & COFRADIA (NI04)	257	4			261
<b>4. Middle East Africa</b>	<b>27'914</b>	<b>11'104</b>	<b>18'539</b>	<b>889</b>	<b>58'446</b>
<b>Algeria</b>	<b>1'418</b>	<b>2'662</b>	<b>5</b>	<b>889</b>	<b>4'974</b>
<b>Agence Nationale des activités minières</b>					
Bir Madhi		180			180
Chaiba		220			220
Chouf Amar		701			701
Djemmoura		621			621
Not attributable to Projects		159	5	216	380
Oued Sma		781			781
<b>Direction des grandes entreprises</b>					
Not attributable to Projects	1'418				1'418
<b>Trésor Public</b>					
Chouf Amar				234	234
Djemmoura				181	181
Oued Sma				258	258
<b>Egypt</b>	<b>17'304</b>		<b>14'206</b>		<b>31'509</b>
<b>Abou Zaabal For Chemicals</b>					
Amounts paid to army for the explosion and raw material extraction from the quarry	2'298				2'298
<b>Cairo Governorate</b>					
Baslat quarry RoU	311				311
<b>Egyptian Company for Mineral</b>					
Mineral samples for production			143		143
<b>Egyptian Custom Authority</b>					
Not attributable to Projects			8'065		8'065
<b>Egyptian Tax Authority</b>					
Not attributable to Projects	14'695				14'695
<b>National Services Department Mining</b>					
Amounts paid to army for the explosion and raw material extraction from the quarry			5'998		5'998
<b>Iraq</b>			<b>1'163</b>		<b>1'163</b>
<b>Federal Government of Iraq</b>					
Karbala Cement Manufacturing Ltd.(KCML) Clay & Limestone			946		946
<b>Kurdistan Regional Government</b>					
Bazian Cement Company LTD. (BAZ) clay & Limestone			217		217
<b>Jordan</b>		<b>278</b>			<b>278</b>
<b>Energy &amp; Minerals Regulatory Commission</b>					
Quarries of Rash Plant		278			278

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>Kenya</b>	<b>8'629</b>		<b>2'980</b>		<b>11'609</b>
<b>County government of Kilifi</b>					
Vipingo			454		454
<b>County government of Mombasa</b>					
Vipingo			539		539
<b>Kenya Revenue Authority</b>					
Not attributable to Projects	8'629				8'629
<b>Ministry of Mining</b>					
Not attributable to Projects			1'987		1'987
<b>Nigeria</b>	<b>162</b>	<b>162</b>			<b>324</b>
<b>Federal inland Revenue Service</b>					
Ashaka	162				162
<b>Ministry of Mines and Steel Development</b>					
Ewekoro		162			162
<b>South Africa</b>	<b>401</b>	<b>791</b>			<b>1'193</b>
<b>Ethekwini</b>					
Ridgeview Quarry		696			696
<b>South African Revenue Services</b>					
SARS	401	95			497
<b>Tanzania</b>		<b>328</b>	<b>185</b>		<b>513</b>
<b>Tanzania ports</b>					
Songwe 2			185		185
<b>The mining commission</b>					
Songwe 2		328			328
<b>Uganda</b>		<b>1'320</b>			<b>1'320</b>
<b>Uganda Revenue Authority</b>					
Hima & Dura		1'320			1'320
<b>United Arab Emirates</b>		<b>5'563</b>			<b>5'563</b>
<b>Fujairah Natural Resources Corporation</b>					
FNRC		5'563			5'563
<b>5. North America</b>	<b>71'629</b>	<b>8'880</b>	<b>3'069</b>		<b>83'577</b>
<b>Canada East</b>	<b>13'977</b>	<b>4'378</b>	<b>2'592</b>		<b>20'947</b>
<b>Canada Revenue Agency</b>					
Not attributable to Projects	7'712				7'712
<b>City of Belleville</b>					
Various Locations	123				123
<b>City of Hamilton</b>					
Various Locations	751				751
<b>City of Kawartha Lakes</b>					
Various Locations	113				113
<b>City of London</b>					
Various Locations	116				116
<b>City of Mississauga</b>					
Various Locations	114				114
<b>City of Ottawa</b>					
Various Locations	252				252
<b>Loyalist Township</b>					
Various Locations	549				549
<b>Municipality County of Colchester</b>					
Various Locations	233				233
<b>Ontario Aggregates Resources Corporation</b>					
Aggregate Resource Act Licences (162)		4'378			4'378
<b>Port/Warfage Fees - TPA</b>					
Aggregates			277		277
<b>Port/Warfage Fees - WPA</b>					
Aggregates			123		123
<b>Quebec Road Tax</b>					
Aggregates			2'191		2'191
<b>Revenu Quebec</b>					
Not attributable to Projects	966				966
<b>Town of Caledon</b>					
Various Locations	239				239
<b>Township of Uxbridge</b>					
Various Locations	199				199
<b>Township of Zorra</b>					
Various Locations	449				449
<b>Treasurer City of Toronto</b>					
Various Locations	165				165
<b>Ville de Gatineau</b>					
Various Locations	194				194

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>Ville de Montreal</b>					
Montreal Quarry (road fees)	432				432
<b>Ville de Montreal Est</b>					
Various Locations	1'067				1'067
<b>Ville de St-Constant</b>					
St. Constant Quarry (road fees)	301				301
<b>Canada West</b>	<b>18'543</b>	<b>4'502</b>	<b>477</b>		<b>23'522</b>
<b>Alberta Tax &amp; Revenue Administration</b>					
Not Site Specific	2'140				2'140
<b>Canada Revenue Agency</b>					
Not Site Specific	14'168				14'168
<b>City of Abbotsford</b>					
Ward Road (3A00)	170	465	2		637
<b>City of Calgary</b>					
Spyhill	593				593
Stoney Trail	314				314
<b>District of Pitt Meadows</b>					
Pitt River Quarry (3A01)	29	315	409		753
<b>District of West Kelowna AA19 Jur 364</b>					
Westbank Aggregates	222				222
<b>Lac Ste. Anne County</b>					
Onoway Aggregates	181				181
<b>Lacombe County</b>					
Lacombe (3J25)	150				150
<b>Minister of Finance</b>					
Texada Quarry (3B00)		326	66		392
<b>Minister of Finance, Alberta</b>					
BLV Stoney Trail		3'396			3'396
<b>Minister of Finance, Manitoba</b>					
Stonewall (3G00)	123				123
<b>Powell River Rural, AA06 Jur 747</b>					
Texada Island Limestone Quarry	171				171
<b>Sturgeon County</b>					
Calahoo (3M20)	283				283
<b>US Cement</b>	<b>27'454</b>				<b>27'454</b>
<b>Alabama / Mobile County</b>					
Theodore Plant	184				184
<b>Colorado / Fermont County</b>					
Portland Plant	720				720
<b>District of Columbia</b>					
Corporate Office	176				176
<b>Florida / Citrus County</b>					
Crystal River Quarry	39				39
<b>Illinois / Cook County (Lyons</b>					
Chicago Summit Terminal	74				74
Chicago West Terminal	40				40
Joppa Plant	215				215
South Chicago Terminal	66				66
<b>State of Indiana</b>					
Not attributable to Projects	114				114
<b>State of Iowa</b>					
Not attributable to Projects	38				38
<b>State of Louisiana</b>					
New Orleans West TER	39				39
<b>Maryland / Washington County</b>					
Hagerstown Plant (SLC)	57				57
<b>Maryland</b>					
Sparrows Point	52				52
<b>Massachusetts</b>					
Boston TER	66				66
<b>Michigan / MI Dept of Treasury</b>					
Alpena Plant	41				41
<b>Michigan / Alpena Township</b>					
Alpena Plant	340				340
<b>Michigan / City of Detroit</b>					
Detroit Terminal	82				82
<b>Michigan / Essexville</b>					
Essexville TER	44				44
<b>Missouri / St. Genevieve County</b>					
St. Genevieve Plant	5'641				5'641

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>New Jersey / City of Bayonne</b>					
Not attributable to Projects	80				80
<b>New York / Coeymans</b>					
Ravena Plant	1'178				1'178
<b>New York / NYC Department of Finance</b>					
College Point Terminal	82				82
<b>Oklahoma</b>					
Corporate Office	130				130
<b>Oklahoma / Pontotoc County</b>					
Ada Plant	203				203
<b>Pennsylvania</b>					
Whitehall Plant	63				63
<b>Rhode Island / City of Providence</b>					
Providence Terminal	71				71
<b>South Carolina / Charleston County</b>					
Charleston TER (5505)	234				234
<b>South Carolina / Orangeburg County</b>					
Holly Hill Plant	809				809
<b>State of South Carolina</b>					
Not attributable to Projects	42				42
<b>State of Alabama</b>					
Corporate Office	194				194
<b>State of Colorado</b>					
Corporate Office	62				62
<b>State of Connecticut</b>					
Corporate Office	55				55
<b>State of Delaware</b>					
Corporate Office	39				39
<b>State of Georgia</b>					
Corporate Office	75				75
<b>State of Illinois</b>					
Corporate Office	44				44
<b>State of Indiana</b>					
Corporate Office	142				142
<b>State of Kentucky</b>					
Corporate Office	75				75
<b>State of Louisiana</b>					
Corporate Office	266				266
<b>State of Massachusetts</b>					
Corporate Office	123				123
<b>State of Michigan</b>					
Corporate Office	266				266
<b>State of Minnesota</b>					
Corporate Office	188				188
<b>State of Mississippi</b>					
Corporate Office	88				88
<b>State of Missouri</b>					
Corporate Office	103				103
<b>State of Nebraska</b>					
Corporate Office	112				112
<b>State of New Jersey</b>					
Corporate Office	78				78
<b>State of North Carolina</b>					
Corporate Office	170				170
<b>State of North Dakota</b>					
Corporate Office	42				42
<b>State of Ohio</b>					
Corporate Office	92				92
<b>State of Oregon</b>					
Corporate Office	75				75
<b>State of Pennsylvania</b>					
Corporate Office	268				268
<b>State of South Carolina</b>					
Corporate Office	61				61
<b>State of Tennessee</b>					
Corporate Office	346				346
<b>State of Texas</b>					
Corporate Office	479				479
<b>State of Virginia</b>					
Corporate Office	36				36

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total
<b>State of West Virginia</b>					
Corporate Office	38				38
<b>State of Wisconsin</b>					
Corporate Office	122				122
<b>Texas / Goose Creek CISD (Galena Park ISD)</b>					
Houston TER	55				55
<b>Texas / Harris County</b>					
Houston TER	105				105
Not attributable to Projects	968				968
<b>US Federal Government - Internal Revenue Service (IRS)</b>					
Not attributable to Projects	11'418				11'418
<b>Utah / Morgan County</b>					
Devil's Slide Plant	253				253
<b>West Virginia</b>					
Weirton Slag	48				48
<b>Wisconsin / Milwaukee</b>					
Milwaukee Ter	48				48
<b>US Aggregates</b>	<b>11'654</b>				<b>11'654</b>
<b>US Federal Government - Internal Revenue Service (IRS)</b>					
Not attributable to Projects	10'511				10'511
<b>State of Maryland</b>					
Corporate Office	920				920
<b>State of Pennsylvania</b>					
Corporate Office	44				44
<b>State of Virginia</b>					
Corporate Office	179				179

Holcim Ltd  
Grafenauweg 10  
CH-6300 Zug/Switzerland  
Phone +41 58 858 58 58  
[communications@holcim.com](mailto:communications@holcim.com)  
[www.holcim.com](http://www.holcim.com)

