MiFID II product governance / Professional investors and ECPs only target market: Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EU (as amended, "MiFID II"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "distributor") should take into consideration the manufacturers' target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

PROHIBITION OF SALES TO EEA RETAIL INVESTORS: The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("EEA"). For these purposes, a "retail investor" means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of MiFID II; (ii) a customer within the meaning of Directive 2002/92/EC (as amended or superseded, the "Insurance Mediation Directive"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; or (iii) not a qualified investor as defined in Directive 2003/71/EC (as amended or superseded, the "Prospectus Directive"). Consequently no key information document required by Regulation (EU) No 1286/2014 (as amended, the "PRIIPs Regulation") for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

In connection with Section 309B of the Securities and Futures Act (Chapter 289) of Singapore (the "SFA") and the Securities and Futures (Capital Markets Products) Regulations 2018 of Singapore (the "CMP Regulations 2018"), the Issuer has determined, and hereby notifies all relevant persons (as defined in Section 309A(1) of the SFA), that the Notes are 'prescribed capital markets products' (as defined in the CMP Regulations 2018) and Excluded Investment Products (as defined in MAS Notice SFA 04-N12: Notice on the Sale of Investment Products and MAS Notice FAA-N16: Notice on Recommendations on Investment Products).

Maturity Date:

### Holcim Finance (Luxembourg) S.A.

(société anonyme) 21, rue de Louvigny, L-1946 Luxembourg R.C.S. Luxembourg: B92528

Legal Entity Identifier: 529900XU3Z9D2HLBR716 Issue of €500,000,000 0.500 per cent. Guaranteed Notes due 2026 under the

# €10,000,000,000 Euro Medium Term Note Programme guaranteed by LafargeHolcim Ltd

#### Part A - Contractual Terms

Terms used herein shall be deemed to be defined as such for the purposes of the Conditions set forth in the Prospectus dated 20 May 2019 and the Prospectus Supplement dated 14 November 2019 (the "Prospectus Supplement") which together constitutes a base prospectus (the "Prospectus") for the purposes of Directive 2003/71/EC (as amended or superseded, the "Prospectus Directive"). This document constitutes the Final Terms of the Notes described herein for the purposes of Article 5.4 of the Prospectus Directive and must be read in conjunction with such Prospectus as so supplemented. Full information on the Issuer, the Guarantor and the offer of the Notes is only available on the basis of the combination of these Final Terms and the Prospectus as so supplemented. The Prospectus, the Prospectus Supplement and the Final Terms are available for viewing at the specified office of the Fiscal Agent and on the Luxembourg Stock Exchange's website: www.bourse.lu.

1 Series Number: 25 (ii) Tranche Number: 1 (iii) Date on which the Notes will be Not Applicable consolidated to form a single Series: 2 Specified Currency or Currencies: Euro ("€") 3 Aggregate Nominal Amount: €500,000,000 (i) Series: €500,000,000 (ii) Tranche: 4 Issue Price: 99.412 per cent. of the Aggregate Nominal Amount 5 Specified Denominations: €100,000 and integral multiples of €1,000 in excess thereof up to and including €199,000. No notes in definitive form will be issued with a denomination above €199,000. (ii) Calculation Amount: €1,000 6 Issue Date: 29 November 2019 (ii) Interest Commencement Date: Issue Date 7 29 November 2026

8 (i) Interest Basis: 0.500 per cent. Fixed Rate

(further particulars specified below)

(ii) Step Down Rating Change or Step

Up Rating Change Event:

Not Applicable

9 Redemption/Payment Basis: Subject to any purchase and cancellation or early

redemption, the Notes will be redeemed on the Maturity

Date at 100 per cent. of their nominal amount

10 Change of Interest Basis: Not Applicable

11 Put/Call Options: Issuer Call

Change of Control Put

(further particulars specified below)

Date Board approval for issuance of 13 November 2019 for issuance of Notes

Notes and Guarantee obtained: Not Applicable for Guarantee

### PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE

13 Fixed Rate Note Provisions Applicable

(i) Rate of Interest: 0.500 per cent. per annum payable annually in arrear

on each Interest Payment Date

(ii) Interest Payment Date(s): 29 November in each year, commencing on 29

November 2020, up to and including the Maturity

Date

(iii) Fixed Coupon Amount: €5.00 per Calculation Amount

(iv) Broken Amount(s): Not Applicable

(v) Day Count Fraction (Condition 5(i)): Actual/Actual-ICMA

(vi) Determination Dates (Condition 5(i)): 29 November in each year

14 Floating Rate Note Provisions Not Applicable

15 Zero Coupon Note Provisions Not Applicable

#### PROVISIONS RELATING TO REDEMPTION

16 Call Option Applicable

(i) Optional Redemption Date(s): At any time

(ii) Optional Redemption Amount(s) of

each Note:

If the Optional Redemption Date is prior to 3 months before the Maturity Date, the Notes are redeemable at

the Make-Whole Amount.

If the Optional Redemption Date is 3 months before the

Maturity Date or thereafter, the Notes are redeemable at

par.

(a) Make-Whole Amount:

Quotation Time:
 11:00 a.m. (Central European Time)

Determination Date: Optional Redemption Date

Reference Bond: DBR 0.000 per cent. due 15 August 2026

Redemption Margin: 0.20 per cent.

(iii) Clean-Up Event: Applicable

(iv) Clean-Up Redemption Price: As set out in the Conditions

(v) If redeemable in part:

(a) Minimum Redemption Amount: €100,000

(b) Maximum Redemption Amount: Not Applicable

(vi) Notice period: Minimum period: 30 days

Maximum period: 60 days

17 Put Option Not Applicable

18 Change of Control Put: Applicable

Amount:

Change of Control Redemption €1,000 per Calculation Amount

30 days

19 Final Redemption Amount of each Note: Par

(ii) Change of Control Put Period:

**20** Early Redemption Amount

> Early Redemption Amount(s) of each Note payable on redemption for taxation reasons or on event of default or other

early redemption:

€1,000 per Calculation Amount

#### GENERAL PROVISIONS APPLICABLE TO THE NOTES

21 Form of Notes: Bearer Notes:

> Temporary Global Note exchangeable for a Permanent Global Note which is exchangeable for Definitive Notes in the limited circumstances specified in the

Permanent Global Note

22 New Global Note: Yes

23 Financial Centre(s): London, TARGET2, Luxembourg and Zurich

24 Talons for future Coupons to be attached

to Definitive Notes (and dates on which

such Talons mature):

No

25 Prohibition of Sales to EEA Retail

Investors:

Applicable

Signed on behalf of the Issuer:

By:

Duly authorised

Michael Bouchat

By:

Duly authorised

Laurent Jaques

By:

Duly authorised

Market Jagres

Lauret Jagres

#### Part B - Other Information

## 1 Admission to Trading

(i) Admission to trading: Application has been made for the Notes to be listed on the

Official List of the Luxembourg Stock Exchange and to be

admitted to trading on the Regulated Market of the

Luxembourg Stock Exchange with effect from 29 November

2019.

(ii) Estimate of total expenses related to

admission to trading

€4,100

### 2 Ratings

Ratings: The Notes to be issued are expected to be rated:

S&P: BBB Moody's: Baa2

# 3 Interests of Natural and Legal Persons Involved in the Issue

Save as discussed in "Subscription and Sale", so far as the Issuer is aware, no person involved in the offer of the Notes has an interest material to the offer.

#### 4 Yield

Indication of yield: 0.586 per cent. (calculated on an annual basis). The yield is

calculated at the Issue Date on the basis of the reoffer price. It

is not an indication of future yield.

### 5 Operational Information

ISIN: XS2081615473
Common Code: 208161547
CFI: DTFNFB

FISN: HOLCIM FINANCE/1EMTN 20261130

Any clearing system(s) other than

Euroclear Bank SA/NV and Clearstream

Banking S.A. and the relevant identification number(s)

Delivery: Delivery against payment

Names and addresses of initial Paying

Agent(s):

Citibank, N.A., London Branch

Citigroup Centre

Not Applicable

Canada Square Canary Wharf

London E14 5LB

United Kingdom

Names and addresses of additional Paying

Agent(s) (if any):

Not Applicable

Intended to be held in a manner which would allow Eurosystem eligibility

Yes

Note that the designation "yes" simply means that the Notes are intended to be deposited with one of the ICSDs as common safekeeper and does not necessarily mean that the Notes will be recognised as eligible collateral for Eurosystem monetary policy and intra day credit operations by the Eurosystem either upon issue or at any or all times during their life. Such recognition will depend upon the ECB being satisfied that Eurosystem eligibility criteria have been met.

#### 6 Distribution

(i) If syndicated, details of Managers:

(A) Names of Managers: Banco Bilbao Vizcaya Argentaria S.A.

**BNP** Paribas

Mizuho Securities Europe GmbH

NatWest Markets Plc

UBS AG London Branch

(B) Stabilisation Manager(s) (if

any):

**BNP** Paribas

(ii) If non-syndicated, details of Dealer: Not Applicable

(iii) U.S. Selling Restrictions: Reg. S Compliance Category 2; TEFRA D