

# 2024 REPORT ON PAYMENTS TO GOVERNMENTS

Holcim Ltd – For the year ended 31 December 2024



# 2024 Report on Payments to Governments Holcim Ltd

For the year ended 31 December 2024

## 1 About this Report

**Disclaimer:** This report only relates to payments made by the Holcim Group to State Bodies (as defined below) related to business operations in the mineral, oil or natural gas extraction industry or to the harvesting of timber in primary forests and does not reflect the total business activities of the Holcim Group.

This report on payments to governments 2024 for Holcim Ltd is available on [www.holcim.com](http://www.holcim.com).

This report aims to provide for enhanced transparency of payments made by the Holcim Group to State Bodies (as defined below) related to business operations in the mineral, oil or natural gas extraction industry or to the harvesting of timber in primary forests.

This report has been prepared in line with Articles 964d to 964i of the Swiss Code of Obligations.

Article 964d of the Swiss Code of Obligation states that *“companies that are required by law to undergo an ordinary audit and which are either themselves or through a company that they control involved in the extraction of minerals, oil or natural gas or in the harvesting of timber in primary forests must produce a report each year on the payments they have made to state bodies.”*

Holcim Ltd is required by Swiss law to undergo an ordinary audit and draw up consolidated annual accounts. Therefore, Holcim Ltd is required to produce a consolidated report on payments made to State Bodies (as defined below) for the financial year 2024.

## 2 Definitions

Unless noted otherwise in this report, the following terms have the meanings noted below:

**Bonuses** means bonuses paid for and in consideration of signature, discovery, production, awards, grants and transfers of extraction rights. This also includes bonuses related to achievement or failure to achieve certain production levels or certain targets, and discovery of additional mineral reserves/deposits.

**Dividends** means dividends paid to a State Body holding an interest in a consolidated legal entity of the Holcim Group. Dividends paid to a State Body as an ordinary shareholder of a consolidated legal entity of the Holcim Group are excluded as long as the dividends are paid to the State Body under the same conditions as to the other shareholders.

**Extractive Operations** means all activities carried out by the company in the areas of exploration, prospecting, discovery, development and extraction of minerals, oil and natural gas deposits and the harvesting of timber in primary forests.

**Fees** means any payments with a fixed amount (i.e. with an amount independent of mining quantities) to State Bodies in consideration for the right to conduct Extractive Operations.

**Infrastructure Improvements** means payments to State Bodies for the improvement of infrastructure, which, in particular, forms a prerequisite for the supply and use of a specific area (e.g. payments for the construction or expansion of an access road, payments for community projects, such as schools, etc.).

**Production Entitlements** means State Bodies' share of production which is generally contracted under a production sharing agreement. This does not include the production share of a State Body owned company where, through its participation, the State Body acts as a partner in a joint venture.

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**Project** means operational activities that are governed by a single contract, license, lease, concession or similar legal agreements, which form the basis for payment liabilities to a State Body. Where several agreements are substantially interconnected, these are considered a single Project.

**Royalties** means any payments with a variable amount, which depends e.g. on the amount of the extracted raw material or the value of the extracted raw material.

**State Body** means any national, regional or local authority in a country together with the departments, agencies or businesses controlled by such authority.

**Taxes** means taxes levied on the income, production or profits of a consolidated subsidiary, excluding taxes levied on consumption such as value added taxes, personal income taxes or sales taxes. These taxes are generally the portion related to Extractive Operations of income taxes paid in the consolidated statement of cash flows of the Holcim Group.

### 3 Basis of Preparation and Scope

This report includes all payments made by Holcim Ltd and its subsidiaries to State Bodies in the financial year 2024, which

- (i) as a single payment or as a series of related payments, amount to CHF 100'000 or more; and
- (ii) are related to Extractive Operations.

This report excludes payments by de-consolidated legal entities as of 31 December 2024 and non-consolidated legal entities (such as those that are accounted for using the equity method) regardless of the amounts paid and also excludes payments to State Bodies related to the processing, marketing and trading of any of the Holcim Group's products. Equally, any donations made, for example in respect of social or community programs, are excluded.

Any payments not clearly related to Extractive Operations (e.g. income taxes) have been broken down by ratio to reflect the portion related to Extractive Operations only.

Fees, Infrastructure Improvements, Royalties and Taxes to State Bodies are presented on a cash paid basis during the reporting period. In-kind payments are converted into monetary value at the date of settlement.

Amounts presented for 2024 in currencies other than Swiss Franc (presentation currency for this report) have been converted to Swiss Francs based on the average annual foreign exchange rates prevailing at 31 December 2024.

Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided.

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### 4 Consolidated overview

The consolidated overview discloses the sum of the Holcim Group's payments to State Bodies related to Extractive Operations, broken down by the Holcim Group's regions and per payment type. The overview is based on the location of the receiving State Body.

in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total 2024
North America	112,398	12,202	4,853		129,453
Latin America	20,460	6,090	192		26,743
Europe	66,248	22,065	5,256	221	93,791
Asia, Middle East & Africa	29,326	17,107	7,578	608	54,619
Total 2024	228,432	57,464	17,880	829	304,605

For the financial year 2024, there are no bonuses and no Production Entitlements to report. In addition, for the financial year 2024, the Holcim Group did not pay any dividends to any State Bodies under different conditions compared to the other shareholders and therefore does not have any such dividends to report.

in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total 2023
North America	79,708	11,150	5,843		96,701
Latin America	22,069	6,280	406		28,755
Europe	76,995	19,815	4,645	236	101,690
Asia, Middle East & Africa	41,846	20,035	14,573	735	77,189
Total 2023	220,617	57,280	25,467	970	304,335

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### 5 Payments per government

This overview discloses the sum of Holcim's Group's payments to governments related to Extractive Operations in each country and per payment type, including details per location where applicable. The overview is based on the location of the receiving State Body.

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>1. North America</b>	<b>112,398</b>	<b>12,202</b>	<b>4,853</b>		<b>129,453</b>
<b>Canada East</b>	<b>20,270</b>	<b>4,506</b>	<b>4,476</b>		<b>29,252</b>
<b>Canada Revenue Agency</b>					
Various Locations	10,054				10,054
<b>Canada Belleville</b>					
Various Locations	172				172
<b>City of Hamilton</b>					
Various Locations	1,054				1,054
<b>City of Ottawa</b>					
Various Locations	321				321
<b>Hamilton-Oshawa Port Authority</b>					
Various Locations			1,261		1,261
<b>Loyalist Township</b>					
Various Locations	519				519
<b>Ontario Aggregates Resources Corporation</b>					
Various Locations		4,506			4,506
<b>Quebec Road Tax</b>					
Various Locations			2,136		2,136
<b>Town of Caledon</b>					
Various Locations	528				528
<b>Township of Uxbridge</b>					
Various Locations	426				426
<b>Township of Zorra</b>					
Various Locations	632				632
<b>Treasurer City of Toronto</b>					
Various Locations	155				155
<b>Ville de Gatineau</b>					
Various Locations	156				156
<b>Ville de Montreal</b>					
Various Locations	662				662
<b>Windsor Port Authority</b>					
Various Locations			161		161
<b>Ville de St-Constant</b>					
Various Locations	324				324
<b>Ville de Montreal Est</b>					
Various Locations Cement	334				334
Various Locations Aggregates	1,265				1,265
<b>MISSISSAUGA TAXES</b>					
Various Locations	112				112
<b>CITY OF KINGSTON</b>					
Various Locations	107				107
<b>City of Kawartha Lakes</b>					
Various Locations	162				162



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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Windsor Dock-WPA Wharfage</b>					
Windsor Dock-WPA Wharfage					
Aggregates			161		161
<b>Marine Atlantic</b>					
Various Locations			111		111
<b>TOWNSHIP OF GUELPH/ERAMOSA</b>					
Various Locations	123				123
<b>TOWN OF PELHAM</b>					
Various Locations	135				135
<b>TPA Guaranteed Tonnage</b>					
Various Locations			323		323
<b>COUNTY OF BRANT</b>					
Various Locations	138				138
<b>Revenue Quebec</b>					
Various Locations	1,511				1,511
<b>Toronto Portlands Company</b>					
Various Locations			323		323
<b>TREASURER - CITY OF LONDON</b>					
Various Locations	232				232
<b>VILLE DE SAINT -EUSTACHE</b>					
Various Locations	403				403
<b>Municipality County of Colchester</b>					
Various Locations	235				235
<b>WCI INC</b>					
WCI INC- CARBON TX	512				512
<b>Canada West</b>	<b>25,351</b>	<b>7,696</b>	<b>377</b>		<b>33,424</b>
<b>Alberta Tax &amp; Revenue</b>					
<b>Administration</b>					
Various Locations	3,439				3,439
<b>Canada Revenue Agency</b>					
Various Locations	18,040				18,040
<b>City of Abbotsford</b>					
Abbotsford Central Aggregates	147				147
Ward Road (3A00)		271			271
Sumas Shale (3B10)		112			112
<b>City of Calgary</b>					
Spyhill	231				231
Stoney Trail (3D21)	316				316
Spyhill (3D20)	391				391
<b>District of Pitt Meadows</b>					
Pitt River Quarry (3A01)		342	377		720
<b>District of West Kelowna</b>					
Westlake pit	311				311
<b>Lacombe County</b>					
NAB - multiple	132				132
<b>Minister of Finance</b>					
Texada Quarry (3B00)	195				195
Cannon (3A21)		110			110
<b>Minister of Finance, Alberta</b>					
BLV Stoney Trail (3D21)		5,678			5,678

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Sturgeon County</b>					
NAB - multiple	190				190
<b>Lac St Anne County</b>					
NAB - multiple	144				144
<b>Government of Alberta</b>					
Exshaw		121			121
<b>Brazeau County</b>					
NAB - multiple	144				144
<b>RM of Usborne</b>					
Watrous Pit (3L37)		743			743
<b>MD of Bighorn</b>					
Exshaw Cement Plant	1,671				1,671
<b>Minister of Finance Mineral</b>					
Texada Quarry (3B00)		319			319
<b>USA</b>	<b>66,778</b>				<b>66,778</b>
<b>State of Kansas</b>					
Not attributable to Projects	106				106
<b>State of Louisiana</b>					
Not attributable to Projects	2,141				2,141
<b>State of Delaware</b>					
Not attributable to Projects	283				283
<b>State of Massachusetts</b>					
Not attributable to Projects	1,904				1,904
<b>State of Arkansas</b>					
Not attributable to Projects	124				124
<b>State of Missouri</b>					
Not attributable to Projects	263				263
<b>State of Indiana</b>					
Not attributable to Projects	168				168
<b>State of Oklahoma</b>					
Not attributable to Projects	326				326
<b>State of Tennessee</b>					
Not attributable to Projects	539				539
<b>State of Minnesota</b>					
Not attributable to Projects	3,174				3,174
<b>State of Ohio</b>					
Not attributable to Projects	824				824
<b>State of Colorado</b>					
Not attributable to Projects	1,094				1,094
<b>State of Alabama</b>					
Not attributable to Projects	239				239
<b>State of Texas</b>					
Not attributable to Projects	3,930				3,930
<b>State of Utah</b>					
Not attributable to Projects	184				184
<b>State of Georgia</b>					
Not attributable to Projects	466				466
<b>State of Pennsylvania</b>					
Not attributable to Projects	576				576
<b>State of Illinois</b>					
Not attributable to Projects	525				525

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>State of Wisconsin</b>					
Not attributable to Projects	141				141
<b>State of Kentucky</b>					
Not attributable to Projects	476				476
<b>State of Nebraska</b>					
Not attributable to Projects	106				106
<b>State of North Dakota</b>					
Not attributable to Projects	352				352
<b>State of New Jersey</b>					
Not attributable to Projects	312				312
<b>District of Columbia</b>					
Not attributable to Projects	125				125
<b>State of North Carolina</b>					
Not attributable to Projects	543				543
<b>State of Oregon</b>					
Not attributable to Projects	490				490
<b>State of Michigan</b>					
Not attributable to Projects	1,145				1,145
<b>State of California</b>					
Not attributable to Projects	422				422
<b>Pontotoc County</b>					
Ada Plant	180				180
<b>Ste. Genevieve County Missouri</b>					
Ste. Gen Plant	3,879				3,879
<b>Ellis County Texas</b>					
Midlothian Plant	510				510
<b>State Mississippi</b>					
Not attributable to Projects	190				190
<b>US Federal Government - Internal Revenue Service (Irs)</b>					
Corporate Office	34,518				34,518
<b>Morgan County Utah</b>					
Devil's Slide Quarry	122				122
<b>Coeymans, Town of New York</b>					
Ravena Plant	804				804
<b>Orangeburg County South Carolina</b>					
Holly Hill Plant	503				503
<b>Fremont County Colorado</b>					
Portland Plant	480				480
<b>Alpena, City of Michigan</b>					
Corporate Office	187				187
<b>Mobile County Alabama</b>					
Theodore plant	148				148
<b>State of Maryland</b>					
Not attributable to Projects	432				432
<b>State of Virginia</b>					
Not attributable to Projects	304				304
<b>McHenry County Illinois</b>					
McHenry	147				147
<b>Prince George's County Maryland</b>					
Greenbelt	123				123



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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Washington County Minnesota</b>					
Newport	146				146
<b>Kane county Illinois</b>					
Elburn	135				135
<b>Hennepin County Minnesota</b>					
Minneapolis	103				103
<b>Montgomery County Maryland</b>					
Rockville	136				136
<b>St. Tammany Parish Louisiana</b>					
Covington	236				236
<b>Federal Government</b>					
Corporate Office	2,518				2,518
<b>2. Latin America</b>	<b>20,460</b>	<b>6,090</b>	<b>192</b>		<b>26,743</b>
<b>Argentina</b>	<b>449</b>		<b>53</b>		<b>503</b>
<b>Agencia de Recaudación y Control Aduanero (ARCA)</b>					
Malagueño	449		53		503
<b>Colombia</b>	<b>1,251</b>	<b>726</b>			<b>1,977</b>
<b>Agencia Nacional de Minería</b>					
Nobsa		439			439
<b>Dirección de Impuestos y Aduanas Nacionales</b>					
Nobsa	1,011				1,011
<b>Secretaría de Hacienda de Nobsa</b>					
Nobsa	240				240
<b>Municipio de Iza</b>					
IZA		287			287
<b>Costa Rica</b>	<b>1,053</b>				<b>1,053</b>
<b>Ministerio de Hacienda</b>					
Cartago	1,053				1,053
<b>Ecuador</b>	<b>2,579</b>	<b>4,106</b>	<b>139</b>		<b>6,823</b>
<b>Servicio de Rentas Internas</b>					
Not attributable to projects	2,579				2,579
Cenaca		3,909	75		3,984
Other Minorities		135	28		163
C-Rios-Ventanas-Latacunga		62	36		98
<b>El Salvador</b>	<b>4,128</b>	<b>1,119</b>			<b>5,246</b>
<b>Local Governments - Santa Ana</b>					
<b>Norte City Hall</b>					
El Colorado quarry	1,573	431			2,004
El Zapote quarry	1,301	356			1,657
La Esperanza quarry	825	226			1,051
El Tonto quarry	262	72			334
<b>Local Governments - La Libertad</b>					
<b>Costa City Hall</b>					
Tepeagua quarry	167	33			200
<b>Mexico</b>	<b>10,613</b>				<b>10,613</b>
<b>Servicio de Administración Tributario (SAT)</b>					
Not attributable to Projects	7,455				7,455

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Regional / Local government</b> Not attributable to Projects	3,158				3,158
<b>Peru</b> <b>Regional / Local government</b> Mixercon	308				308
<b>Nicaragua</b> <b>Direccion general de Ingresos</b> El Boqueron & Cofradia	79	140			219
<b>3. Europe</b>	<b>66,248</b>	<b>22,065</b>	<b>5,256</b>	<b>221</b>	<b>93,791</b>
<b>Austria</b> <b>Finanzamt für Großbetriebe</b> Mannersdorf and Retznei <b>Finanzamt Feldkirch (Austria)</b> Not attributable to Projects	1,662 1,029 633				1,662 1,029 633
<b>Azerbaijan</b> <b>Azərbaycan Respublikasının</b> <b>İqtisadiyyat Nazirliyi yanında Dövlət</b> <b>Vergi Xidməti</b> Shahgaya	1,103 1,103				1,103 1,103
<b>Belgium</b> <b>Administration Communale de Mons</b> Obourg <b>Administration Communale de</b> <b>Lessines</b> Ermitage <b>Ministère Région Wallonne</b> Obourg <b>Team Recettes Précompte</b> <b>Professionnel Mons 2</b> Obourg	3,576 1,604 273 131 1,567				3,576 1,604 273 131 1,567
<b>Bulgaria</b> <b>Ministry of Energy</b> Not attributable to Projects <b>National Revenue Agency</b> Not attributable to Projects	2,864 2,864		2,069 2,069		4,933 2,069 2,864
<b>Croatia</b> <b>Ministry of Finance</b> Not attributable to Projects		566 566			566 566
<b>Czech Republic</b> <b>Český báňský úřad</b> Cizkovice <b>FU Libochovice</b> Cizkovice <b>Ústecký kraj</b> Cizkovice <b>Specializovaný finanční úřad</b> Čížkovice	6,643 136 6,507	213 213	237 237		7,094 213 136 237 6,507

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>France</b>	<b>21,309</b>				<b>21,309</b>
<b>Property Taxes (DGFIP)</b>					
Not attributable to Projects	8,524				8,524
<b>TVS (DGFIP)</b>					
Not attributable to Projects	110				110
<b>Income Tax (DGFIP)</b>					
Not attributable to Projects	4,460				4,460
<b>TGAP (DGFIP)</b>					
Not attributable to Projects	4,484				4,484
<b>Registration duties (DGFIP)</b>					
Not attributable to Projects	124				124
<b>French Government for TGAP</b>					
Holcim Beton Granulat and Altkirch	300				300
<b>French Government for Property taxes</b>					
Holcim Beton Granulat	890				890
<b>French Government for Income taxes</b>					
Holcim Beton Granulat and Altkirch	2,416				2,416
<b>Germany</b>	<b>1,047</b>	<b>771</b>	<b>1,226</b>		<b>3,044</b>
<b>Finanzamt Gießen</b>					
Medenbach	484				484
<b>Gemeinde Breitscheid</b>					
Medenbach	149				149
<b>Gemeinde Zeithain</b>					
Zeithain	415				415
<b>Kreis Steinburg</b>					
Lägerdorf			103		103
<b>Stadtverwaltung Friedrichsdorf</b>					
Saalburg			748		748
<b>Landesamt für Natur, Umwelt und Verbraucherschutz NRW</b>					
Stenden, Vorst, Willich und Kaarst			273		273
<b>Gemeinde Dotternhausen</b>					
Dotternhausen		771			771
<b>Landratsamt Zollernalbkreis Balingen</b>					
Dotternhausen			102		102
<b>Greece</b>	<b>1,894</b>	<b>3,712</b>	<b>44</b>		<b>5,650</b>
<b>Decentralized Administration of Macedonia-Thrace</b>					
Meseo Aggregates		489	8		497
<b>Decentralized Administration of Thessaly</b>					
Aliveri Aggregates		525	11		536
Grasidia Limestone		124			124
<b>FAE Athinon</b>					
Giali Industrial minerals- pumice	1,715				1,715
Altsi	179				179
<b>Municipality of Aliveri</b>					
Aliveri Industrial minerals		326			326

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Municipality of Nisyros</b> Giali Industrial minerals- pumice		1,656	17		1,673
<b>Municipality of Oreokastro</b> Meseo Aggregates		231			231
<b>Municipality of West Achaea</b> Araxos Aggregates		134			134
<b>Municipality of Corinth</b> Athikia		227	8		234
<b>Italy</b>	<b>262</b>		<b>880</b>		<b>1,142</b>
<b>Comune Di Cassago (Lc)</b> Rio Gambaione			146		146
<b>Comune Di Ternate (Va)</b> Faraona Ternate	262		163		425
<b>Comune Di Travedona Monate (Va)</b> Faraona Travedona			310		310
<b>COMUNE DI MARNATE</b> GORLA			113		113
<b>REGIONE LOMBARDIA</b> GORLA			148		148
<b>Moldova</b>	<b>651</b>				<b>651</b>
<b>Ministry of Finance - State Tax Service</b> Rezina	651				651
<b>Poland</b>	<b>3,358</b>	<b>4,997</b>	<b>634</b>	<b>221</b>	<b>9,211</b>
<b>Narodowy Fundusz Ochrony Środowiska I Gospodarki Wodnej</b> Not attributable to projects		2,050			2,050
<b>Regionalna Dyrekcja Lasów Państwowych Kraków</b> KOSD			386		386
<b>Starostwo Powiatowe Żnin</b> Kujawy	394				394
<b>Urząd Gminy Barcin</b> Kujawy	1,714	972			2,686
<b>Urząd Gminy Biały Bór</b> Sępólno, Lisia Jama		384			384
<b>Urząd Gminy Krzeszowice</b> Dubie		236			236
<b>Urząd Gminy Legnickie Pole</b> Lubień	104	158			262
<b>Urząd Gminy Lipnica</b> Ostowite, Gliśno	144	496			640
<b>Urząd Gminy Małogoszcz</b> Małogoszcz	292	202			494
<b>Urząd Gminy Morawica</b> Radkowice	275				275
<b>Urząd Gminy Sitkówka Nowiny</b> Radkowice	177	301			478
<b>Urząd Gminy Sulików</b> Sulików	258	198			456

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Urząd Marszałkowski Województwa Kujawsko-Pomorskiego</b> Kujawy <b>MAŁOPOLSKI WOJEWÓDZKI INSPEKTORAT</b> Dubie			248	221	248 221
<b>Romania</b> <b>Bugetul de stat / local</b> Marl Quarry Alesd - Hotar Gypsum Quarry Boteni Limestone Quarry Turda -Sandulesti Sand & Gravel Pit Stancesti Clay Quarry Stoenesti Various Locations Cement Limestone Quarry Cplung - Mateias Sand Quarry Alesd - Hotar Sand & Gravel Corbii Mari Clay Quarry Stoenesti Sand Quarry Alesd - Hotar Various Locations Aggregates Sand & Gravel Gligoresti Limestone Quarry Alesd - Subpiatra Sand & Gravel Salcioara Sand & Gravel Neudorf Sand & Gravel Corbii Mari Limestone Quarry Cplung - Mateias Sand & Gravel Salcioara Sand & Gravel Gligoresti Limestone Quarry Turda -Sandulesti Marl Quarry Alesd - Hotar Sand & Gravel Pit Stancesti Gypsum Quarry Boteni	<b>2,539</b> 8 51 11 1,762 12 498 41 36 25 14 72 301 9 422 5 6	<b>5,530</b> 35 64 123 289 34 1,197 149 69 136 309 5 1,462 75 236 29 337 301 9 422 115 121 16	<b>167</b> 1 6 2 39 106 14		<b>8,236</b> 42 64 174 289 45 1,762 1,198 161 75 136 310 498 5 1,541 112 260 42 408 301 9 528 129 125 22
<b>Serbia</b> <b>Ministry of Finance, Treasury and Administration Republic of Serbia</b> Beocin <b>Municipality of Beocin</b> Beocin Marl Quarry Filijala <b>Municipality of Sremska Mitrovica</b> Limestone Quarry Mutalj <b>Municipality of Sremska Kamenica</b> <b>National park</b> Limestone Quarry Mutalj <b>Municipality of Batočina</b> Quarry Batočina	<b>1,522</b> 1,419 103	<b>918</b> 282 167 106 362			<b>2,439</b> 1,419 103 282 167 106 362

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## Holcim Ltd

For the year ended 31 December 2024

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Slovenia</b>	<b>147</b>				<b>147</b>
<b>Municipality of Trbovlje and Hrastnik</b>					
Not attributable to Projects	147				147
<b>Spain</b>	<b>314</b>				<b>314</b>
<b>Ayuntamiento de Carboneras</b>					
La Mezquita	314				314
<b>Switzerland</b>		<b>4,780</b>			<b>4,780</b>
<b>Commune de Biere</b>					
Biere		734			734
<b>Commune d'Eclépens</b>					
Eclépens		457			457
<b>Gemeinde Kirchberg</b>					
Kirchberg		451			451
<b>Gemeinde Mülligen</b>					
Mülligen		951			951
<b>Gemeinde Untersiggenthal</b>					
Siggenthal		185			185
<b>Gemeinde Villigen</b>					
Siggenthal		908			908
<b>Gemeinde Würenlingen</b>					
Siggenthal		539			539
<b>Ville de La Sarraz</b>					
La Sarraz		237			237
<b>Gemeinderverwaltung Untervaz</b>					
Untervaz		318			318
<b>United Kingdom</b>	<b>17,357</b>	<b>578</b>			<b>17,935</b>
<b>Blaby District Council</b>					
Croft	287				287
<b>East Lindsey District Council</b>					
Woodhall spa	218				218
<b>Her Majesty's Revenue &amp; Customs (Corporation tax UK)</b>					
Not attributable to Projects	10,415				10,415
<b>Highland Unitary Authority</b>					
Glensanda	531				531
<b>Huntingdonshire District Council</b>					
Little Paxton	161				161
<b>Lancaster County Council</b>					
Back Lane	350				350
<b>Mendip District Council</b>					
Colemans & Torr	975				975
<b>Mid Devon District Council</b>					
Westleigh	193				193
<b>North Lanarkshire Council</b>					
Duntilland	197				197
<b>North West Leicestershire District Council</b>					
Bardon Hill	1,087				1,087
<b>Plymouth Unitary Authority</b>					
Moorcroft	235				235



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## Holcim Ltd

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Sedgemoor District Council</b>					
Callow	325				325
<b>The Crown Estate (Marine royalties)</b>					
Shoreham & Portsmouth Wharf		578			578
<b>West Lothian UA</b>					
KRM Concrete	141				141
<b>East Staffordshire DC</b>					
Newbold & Uttoxeter	1,187				1,187
<b>Cornwall</b>					
Greystones	148				148
<b>South Lakeland DC</b>					
Holme Park	136				136
<b>Central Bedfordshire</b>					
Church ways	271				271
<b>Peterborough</b>					
Pode Hole	181				181
<b>Cotswold DC</b>					
Kempsford	211				211
<b>Durham UA</b>					
Hulands	107				107
<b>4. Asia, Middle East &amp; Africa</b>	<b>29,326</b>	<b>17,107</b>	<b>7,578</b>	<b>608</b>	<b>54,619</b>
<b>Asia</b>	<b>18,138</b>	<b>11,040</b>	<b>2,217</b>		<b>31,395</b>
<b>Australia</b>	<b>6,980</b>	<b>3,370</b>	<b>2,217</b>		<b>12,568</b>
<b>Australian Taxation Office</b>					
Not attributable to Projects	5,274				5,274
<b>Balina Shire Council</b>					
Teven (Fox's) Quarry		125			125
<b>Blacktown City Council</b>					
Blacktown Quarry			323		323
<b>Department of Agriculture Fisheries</b>					
Sunrock & Bli Bli Quarry		2,017			2,017
<b>Department of Jobs Precincts</b>					
Lang Lang Sand		276			276
<b>Department of Lands WA</b>					
Lang Lang Sand			174		174
<b>Department of Mines Industry Regulation</b>					
Not attributable to Projects		254			254
<b>EPA Licence Administration SEC</b>					
Not attributable to Projects			232		232
<b>Gold Coast City Council</b>					
Beenleigh Quarry			379		379
<b>Ipswich City Council</b>					
Ipswich Quarry			395		395
<b>Queanbeyan City Council</b>					
Cooma Road Quarry		251			251
<b>Sunshine Coast Regional Council</b>					
Bli Bli Quarry		126			126
<b>Toowoomba Regional Council</b>					
Toowoomba Quarry			197		197

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## Holcim Ltd

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Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
<b>Act Revenue Office (Fyshwick)</b>					
Fyshwick ACT Concrete			128		128
<b>Queensland Urban Utilities</b>					
Ipswich Quarry			390		390
<b>Commissioner State Rev NSW</b>					
Not attributable to Projects	1,098				1,098
<b>State Revenue Office VIC (Land Tax)</b>					
Not attributable to Projects	609				609
<b>Department for Energy and Mining</b>					
Pernatty Quarries		321			321
<b>India<sup>1</sup></b>	<b>4,480</b>	<b>7,670</b>			<b>12,150</b>
<b>Government of India</b>					
Shella, Meghalaya, India	4,480	7,670			12,150
<b>China</b>	<b>3,471</b>				<b>3,471</b>
<b>Dujiangyan City Tax Service, State</b>					
<b>Taxation Administration</b>					
Dajianbao West Section Limestone	2,252				2,252
Mine					
<b>Jiangyou City Tax Service, State</b>					
<b>Taxation Administration</b>					
Majiaoba Zhangbagou Limestone	1,219				1,219
Mine					
<b>Philippines</b>	<b>3,207</b>				<b>3,207</b>
<b>Bureau of Internal Revenue</b>					
Not attributable to Projects	1,435				1,435
<b>Davao</b>					
Not attributable to Projects	882				882
<b>Angono</b>					
Not attributable to Projects	339				339
<b>La Union</b>					
Not attributable to Projects	375				375
<b>Bulacan (Norzagaray)</b>					
Not attributable to Projects	177				177
<b>Middle East &amp; Africa</b>	<b>11,187</b>	<b>6,068</b>	<b>5,361</b>	<b>608</b>	<b>23,223</b>
<b>Algeria</b>	<b>3,232</b>	<b>2,253</b>		<b>608</b>	<b>6,093</b>
<b>Direction des grandes entreprises</b>					
Not attributable to Projects	2,971				2,971
<b>Direction de l'environnement</b>					
Msila	261				261
<b>Agence Nationale des activités</b>					
<b>minières</b>					
Chouf Amar		775			775
Guttaia		253			253
Kef Azrou		106			106
Oued Sma		561			561
Hammam Sidi El hadj		558			558
<b>Trésor Public</b>					
Chouf Amar				258	258
Oued Sma				187	187

<sup>1</sup> Paid by entities located in India and controlled by LafargeHolcim Bangladesh Limited

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## Holcim Ltd

For the year ended 31 December 2024

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Hammam Sidi El hadj				163	163
<b>Egypt</b>	<b>7,779</b>	<b>1,875</b>	<b>3,459</b>		<b>13,114</b>
<b>Egyptian Tax Authority</b>					
Not attributable to Projects	7,779	1,875			9,654
<b>National Services Department</b>					
<b>Mining</b>					
Amounts paid to army for the explosion and raw material extraction from the quarry			3,459		3,459
<b>Iraq</b>			<b>1,893</b>		<b>1,893</b>
<b>Kurdistan Regional Government / Directorate of Oil and mineral in sulaymaniyah</b>					
Bazian Cement Company LTD. (BAZ) clay & Limestone			291		291
<b>Federal Government of Iraq / Republic of Iraq Ministry of industry and Minerals Iraq Geological Survey / Anbar Provincial Council</b>					
Karbala Cement Manufacturing Ltd.(KCML) Clay & Limestone			1,603		1,603
<b>Jordan</b>		<b>186</b>			<b>186</b>
<b>Energy &amp; Minerals Regulatory Commission</b>					
Quarries of Rashadiyah Plant		186			186
<b>Nigeria</b>	<b>176</b>	<b>327</b>			<b>503</b>
<b>Ministry of Mines and Steel Development</b>					
Ewekoro	176	327			503
<b>United Arab Emirates</b>		<b>1,426</b>	<b>8</b>		<b>1,434</b>
<b>Fujairah Natural Resources Corporation</b>					
FNRC		1,426	8		1,434

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