

Zug | 23 June 2025

Ad hoc announcement pursuant to Art. 53 LR

Holcim completes spin-off of North America business

- **Holcim unlocks value with NextGen Growth 2030, via growth-focused capital allocation and value-accretive M&A**
- **Focused investment in most attractive markets from Latin America and Europe to Australia and North Africa**
- **Advancing its leadership in sustainable construction with expansion of high-value Building Solutions to drive profitable growth**

Holcim today completed its 100% spin-off of Amrize, the partner of choice for North America's professional builders, through a dividend-in-kind distribution of one (1) Amrize share for every outstanding Holcim share owned as of the close of business on 20 June 2025.

As distinct, independent publicly traded companies, Holcim and Amrize should each benefit from a sharpened strategic and operational focus, with dedicated management teams to capitalize on the unique opportunities in their respective markets.

Miljan Gutovic, CEO: "This is an exciting moment for Holcim and Amrize as we begin a new chapter as independent companies. I thank all employees for contributing to the many remarkable achievements of Holcim including the exceptional execution of the spin-off. We wish Amrize success in the future under the leadership of its Chairman and CEO Jan Jenisch.

"As the leading partner for sustainable construction, Holcim will capitalize on the powerful megatrends shaping the future of construction to unlock significant growth opportunities and create superior value for people, customers and shareholders. Alongside our highly accomplished leadership team and 48,000 colleagues around the world, we are executing our strategy [NextGen Growth 2030](#) as unveiled in March."

With NextGen Growth 2030, Holcim will leverage its sustainability leadership to deliver profitable growth in Europe, Australia and North Africa, while accelerating growth in Latin America to benefit from strong market fundamentals and industrialization trends. Holcim will grow its addressable markets by expanding in high-value Building Solutions, serving customers across the built-environment, from energy efficient building systems to high-performance concrete. The growth strategy will drive shareholder value with growth-focused capital allocation and value-accretive M&A.

Shares of Amrize will commence trading under the ticker symbol "AMRZ" on the SIX Swiss Exchange at 9:00 a.m. CEST and on the New York Stock Exchange at 9:30 a.m. ET.

About Holcim

Holcim (SWX: HOLN) is the leading partner for sustainable construction with net sales of CHF 16.2 billion¹ in 2024, creating value across the built environment from infrastructure and industry to buildings. Headquartered in Zug, Switzerland, Holcim has more than 48,000 employees in 45 attractive markets – across Europe, Latin America and Asia, Middle East & Africa. Holcim offers high-value end-to-end Building Materials and Building Solutions, from foundations and flooring to roofing and walling – powered by premium brands including ECOPlanet, ECOPact, and ECOCycle®.

Learn more about Holcim on www.holcim.com, and by following us on [LinkedIn](#).

Sign up for Holcim's Building Progress newsletter [here](#).

¹ Net sales 2024 restated following spin-off; excludes net sales to Amrize.

About Amrize

Amrize (NYSE: AMRZ) is building North America, as the partner of choice for professional builders with advanced branded solutions from foundation to rooftop. With over 1,000 sites and a highly efficient distribution network, Amrize delivers for customers in every U.S. State and Canadian province. Amrize's 19,000 teammates uniquely serve every construction market from infrastructure, commercial and residential to new build, repair and refurbishment. Amrize achieved \$11.7 billion in revenue in 2024 and is listed on the New York Stock Exchange and the SIX Swiss Exchange. Amrize is ready to build your ambition.

Learn more at amrize.com

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This media release contains forward-looking statements. Such forward-looking statements do not constitute forecasts regarding results or any other performance indicator, but rather trends or targets, as the case may be, including with respect to plans, initiatives, events, products, solutions and services, their development and potential. Although Holcim believes that the expectations reflected in such forward-looking statements are based on reasonable assumptions as at the time of publishing this document, investors are cautioned that these statements are not guarantees of future performance. Actual results may differ materially from the forward-looking statements as a result of a number of risks and uncertainties, many of which are difficult to predict and generally beyond the control of Holcim, including but not limited to the risks described in the Holcim's annual report available on its website (www.holcim.com) and uncertainties related to the market conditions and the implementation of our plans. Accordingly, we caution you against relying on forward-looking statements. Holcim does not undertake to provide updates of these forward-looking statements.

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