

Final Terms

MiFID II product governance / Professional investors and ECPs only target market: Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EU (as amended, "**MiFID II**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturers' target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

UK MiFIR product governance / Professional investors and ECPs only target market – Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is only eligible counterparties, as defined in the FCA Handbook Conduct of Business Sourcebook ("**COBS**"), and professional clients, as defined in Regulation (EU) No 600/2014 as it forms part of United Kingdom domestic law by virtue of the European Union (Withdrawal) Act 2018 ("**UK MiFIR**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any distributor should take into consideration the manufacturers' target market assessment; however, a distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook (the "**UK MiFIR Product Governance Rules**") is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

PROHIBITION OF SALES TO EEA RETAIL INVESTORS: The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("**EEA**"). For these purposes, a "**retail investor**" means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of MiFID II; (ii) a customer within the meaning of Directive (EU) 2016/97 (the "**Insurance Distribution Directive**"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; or (iii) not a qualified investor as defined in Regulation (EU) 2017/1129 (the "**Prospectus Regulation**"). Consequently, no key information document required by Regulation (EU) No 1286/2014 (as amended, the "**PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

PROHIBITION OF SALES TO UNITED KINGDOM RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom. For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of United Kingdom domestic law by virtue of the European Union (Withdrawal) Act 2018 ("**EUWA**"); (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000 (the "**FSMA**") and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of United Kingdom domestic law by virtue of the EUWA; or (iii) not a qualified investor as defined in Article 2 of Regulation (EU) 2017/1129 as it forms part of United Kingdom domestic law by virtue of the EUWA (the "**UK Prospectus Regulation**"). Consequently, no key information document required by Regulation (EU) No

1286/2014 as it forms part of United Kingdom domestic law by virtue of the EUWA (the “**UK PRIIPs Regulation**”) for offering or selling the Notes or otherwise making them available to retail investors in the United Kingdom has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the United Kingdom may be unlawful under the UK PRIIPs Regulation.

In connection with Section 309B of the Securities and Futures Act (Chapter 289) of Singapore (the “**SFA**”) and the Securities and Futures (Capital Markets Products) Regulations 2018 of Singapore (the “**CMP Regulations 2018**”), the Issuer has determined, and hereby notifies all relevant persons (as defined in Section 309A(1) of the SFA), that the Notes are ‘prescribed capital markets products’ (as defined in the CMP Regulations 2018) and Excluded Investment Products (as defined in MAS Notice SFA 04-N12: Notice on the Sale of Investment Products and MAS Notice FAA-N16: Notice on Recommendations on Investment Products).

Final Terms dated 30 September 2021

Holcim Sterling Finance (Netherlands) B.V.
(the “Issuer”)

Legal Entity Identifier: 529900KU5LFL22MEGK07

Issue of £250,000,000 2.250 per cent. Guaranteed Notes due 2034

under the

€15,000,000,000 Euro Medium Term Note Programme
guaranteed by Holcim Ltd (the “Guarantor”)

Part A – Contractual Terms

Terms used herein shall be deemed to be defined as such for the purposes of the Conditions set forth in the Prospectus dated 4 August 2021 and the Prospectus Supplement dated 21 September 2021 which together constitute a base prospectus (the “**Prospectus**”) for the purposes of Regulation (EU) 2017/1129 (the “**Prospectus Regulation**”). This document constitutes the Final Terms of the Notes described herein for the purposes of the Prospectus Regulation and must be read in conjunction with such Prospectus as so supplemented in order to obtain all the relevant information. Full information on the Issuer, the Guarantor and the offer of the Notes is only available on the basis of the combination of these Final Terms and the Prospectus as so supplemented. The Prospectus, the Prospectus Supplement and the Final Terms are available for viewing at the specified office of the Fiscal Agent and on the Luxembourg Stock Exchange’s website: “*www.bourse.lu*”. SIX Exchange Regulation Ltd is not the competent authority and has neither approved nor reviewed these Final Terms or the Prospectus in respect of the Notes described herein.

1	(i) Series Number:	36
	(ii) Tranche Number:	1
	(iii) Date on which the Notes will be consolidated to form a single Series:	Not Applicable
2	Specified Currency or Currencies:	British pounds sterling (“£”)
3	Aggregate Nominal Amount:	
	(i) Series:	£250,000,000
	(ii) Tranche:	£250,000,000
4	Issue Price:	97.814 per cent. of the Aggregate Nominal Amount
5	(i) Specified Denominations:	£100,000 and integral multiples of £1,000 in excess thereof up to and including £199,000. No notes in definitive form will be issued with a denomination above £199,000.
	(ii) Calculation Amount:	£1,000
6	(i) Issue Date:	4 October 2021
	(ii) Interest Commencement Date:	Issue Date
7	Maturity Date:	4 April 2034

8	(i) Interest Basis:	2.250 per cent. Fixed Rate (further particulars specified below)
	(ii) Step Down Rating Change or Step Up Rating Change Event:	Not Applicable
	(iii) Sustainability-Linked Trigger Event:	Not Applicable
9	Redemption/Payment Basis:	Subject to any purchase and cancellation or early redemption, the Notes will be redeemed on the Maturity Date at 100 per cent. of their nominal amount
10	Change of Interest Basis:	Not Applicable
11	Put/Call Options:	Issuer Call Issuer Maturity Par Call Change of Control Put (further particulars specified below)
12	Date Board approval for issuance of Notes and Guarantee obtained:	Not Applicable

PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE

13	Fixed Rate Note Provisions	Applicable
	(i) Rate(s) of Interest:	2.250 per cent. per annum payable annually in arrear on each Interest Payment Date
	(ii) Interest Payment Date(s):	4 April in each year, commencing on 4 April 2022, up to and including the Maturity Date
	(iii) Fixed Coupon Amount(s):	£22.50 per Calculation Amount
	(iv) Broken Amount(s):	£11.25 per Calculation Amount, payable on the Interest Payment Date falling on 4 April 2022
	(v) Day Count Fraction (Condition 5(i)):	Actual/Actual ICMA
	(vi) Determination Dates (Condition 5(i)):	4 April in each year
14	Floating Rate Note Provisions	Not Applicable
15	Zero Coupon Note Provisions	Not Applicable

PROVISIONS RELATING TO REDEMPTION

16	Call Option	Applicable
	(i) Optional Redemption Date(s):	Any date during the period from (and including) the Issue Date to (but excluding) the Maturity Date

(ii)	Optional Redemption Amount(s) of each Note:	If the Optional Redemption Date is prior to the date falling 90 days prior to the Maturity Date, the Notes are redeemable in whole or in part at the Make-Whole Amount. If the Optional Redemption Date is on or after the date falling 90 days prior to the Maturity Date, the Notes are redeemable in whole or in part at the Final Redemption Amount.
(a)	Make-Whole Amount:	
	– Quotation Time:	11:00 a.m. (London Time)
	– Determination Date:	Optional Redemption Date
	– Reference Bond:	UKT 4.500% due 9 July 2034
	– Redemption Margin:	0.20 per cent.
(iii)	Clean-Up Event:	Applicable
(iv)	Clean-Up Redemption Price:	£1,000 per Calculation Amount
(v)	If redeemable in part:	
(a)	Minimum Redemption Amount:	£100,000
(b)	Maximum Redemption Amount:	Not Applicable
(vi)	Notice period:	Minimum period: 30 days Maximum period: 60 days
16A	Acquisition Event Call Option	Not Applicable
16B	Issuer Maturity Par Call	Applicable
	(i) Notice period:	Minimum period: 30 days Maximum period: 60 days
17	Put Option	Not Applicable
18	Change of Control Put:	Applicable
	(i) Change of Control Redemption Amount:	£1,000 per Calculation Amount
	(ii) Change of Control Put Period:	30 days
19	Final Redemption Amount of each Note:	Par
20	Early Redemption Amount	
	Early Redemption Amount(s) of each Note payable on redemption for taxation reasons or on event of default or other early redemption:	£1,000 per Calculation Amount


GENERAL PROVISIONS APPLICABLE TO THE NOTES

21	Form of Notes:	Bearer Notes:
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		Temporary Global Note exchangeable for a Permanent Global Note which is exchangeable for Definitive Notes in the limited circumstances specified in the Permanent Global Note
22	New Global Note:	Yes
23	Financial Centre(s):	London, TARGET 2, Amsterdam, Zurich
24	Talons for future Coupons to be attached to Definitive Notes (and dates on which such Talons mature):	No
25	Prohibition of Sales to EEA Retail Investors:	Applicable
26	Prohibition of Sales to United Kingdom Retail Investors:	Applicable

Signed on behalf of Holcim Sterling Finance (Netherlands) B.V., as the Issuer:

By: _____
Duly authorised

By:  _____
Duly authorised

Signed on behalf of Holcim Sterling Finance (Netherlands) B.V., as the Issuer:

By: _____
Duly authorised

By:  _____
Duly authorised

Signed on behalf of Holcim Ltd, as the Guarantor:

By: 
Duly authorised

By: _____
Duly authorised

Signed on behalf of Holcim Ltd, as the Guarantor:

By: _____
Duly authorised

By:  _____
Duly authorised

Part B – Other Information

1 Admission to Trading and Listing

- (i) Admission to trading and Listing: Application has been made for the Notes to be listed on the Official List of the Luxembourg Stock Exchange and to be admitted to trading on the Regulated Market of the Luxembourg Stock Exchange with effect from 4 October 2021.
- (ii) Estimate of total expenses related to admission to trading €4,100

2 Ratings

Ratings: The Notes to be issued are expected to be rated:
S&P: BBB
Moody's: Baa2

In accordance with S&P's ratings definitions available as at the date of these Final Terms, an obligation rated 'BBB' exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to weaken the obligor's capacity to meet its financial commitments on the obligation (source:

https://www.standardandpoors.com/en_US/web/guest/article/-/view/sourceId/504352).

In accordance with Moody's ratings definitions available as at the date of these Final Terms, obligations rated Baa are judged to be medium-grade and subject to moderate credit risk and as such may possess certain speculative characteristics. The modifier 2 indicates a mid-range ranking (source:

<https://www.moodys.com/Pages/amr002002.aspx>).

3 Interests of Natural and Legal Persons Involved in the Issue

Save as discussed in "*Subscription and Sale*", so far as the Issuer is aware, no person involved in the offer of the Notes has an interest material to the offer.

4 Reasons for the Offer and Estimated Net Proceeds

Reasons for the offer: See "Use of Proceeds" in the Prospectus

Estimated net proceeds: £243,722,500

5 Yield

Indication of yield: 2.441 per cent. (calculated on a semi-annual basis) and 2.456 per cent. (calculated on an annual basis). The yield is calculated at the Issue Date on the basis of the reoffer price. It is not an indication of future yield.

6 Operational Information

ISIN:	XS2393405803
Common Code:	239340580
CFI:	DTFNFB
FISN:	HOLCIM STERLING/1EMTN 20340404
Any clearing system(s) other than Euroclear Bank SA/NV and Clearstream Banking S.A. and the relevant identification number(s)	Not Applicable
Delivery:	Delivery against payment
Names and addresses of initial Paying Agent(s):	Citibank, N.A. London Branch Citigroup Centre Canada Square Canary Wharf London E14 5LB United Kingdom
Names and addresses of additional Paying Agent(s) (if any):	Not Applicable
Intended to be held in a manner which would allow Eurosystem eligibility	Yes Note that the designation “yes” simply means that the Notes are intended to be deposited with one of the ICSDs as common safekeeper and does not necessarily mean that the Notes will be recognised as eligible collateral for Eurosystem monetary policy and intra day credit operations by the Eurosystem either upon issue or at any or all times during their life. Such recognition will depend upon the European Central Bank being satisfied that Eurosystem eligibility criteria have been met.

7 Distribution

- (i) If syndicated, details of Managers:
- (A) Names of Managers:
- BNP Paribas
J.P. Morgan AG
NatWest Markets N.V.
RBC Europe Limited
Standard Chartered Bank
- (B) Stabilisation Manager(s) (if any):
- BNP Paribas
- (ii) If non-syndicated, details of Dealer: Not Applicable
- (iii) U.S. Selling Restrictions: Reg. S Compliance Category 2; TEFRA D